

A Behavioral Conversion Model for Driving Tobacco Harm Reduction Through Consumer Switching Campaigns

OLUWATOSIN BALOGUN¹, OLOLADE SHUKRAH ABASS², PAUL UCHE DIDI³
^{1, 2, 3}Independent Researcher, Lagos, Nigeria

Abstract- The global tobacco epidemic remains a leading preventable cause of morbidity and mortality, particularly in low- and middle-income countries where cessation support is limited, and combustible cigarette use remains high. Tobacco Harm Reduction (THR) offers a pragmatic, population-level strategy to mitigate risk by encouraging adult smokers to switch to scientifically substantiated lower-risk alternatives, including nicotine pouches, heated tobacco products (HTPs), and e-cigarettes. However, despite the availability of these alternatives, behavioral inertia, entrenched social norms, misinformation, and regulatory ambivalence have slowed consumer switching. This paper proposes a Behavioral Conversion Model designed to accelerate THR outcomes through strategically crafted switching campaigns. The model integrates behavior change theory—including the Transtheoretical Model and the COM-B framework—with targeted communication, incentive systems, and credibility-building mechanisms. Core components of the model include user segmentation based on readiness to switch, identification of switching catalysts (e.g., personal health triggers or pricing shocks), and deployment of behavioral intervention tools such as nudging, gamified incentives, and digital messaging. To enhance credibility and counter widespread misinformation, the model incorporates trust anchors such as healthcare providers, ex-smokers, and community influencers. Campaign delivery spans digital platforms (SMS, WhatsApp, apps), point-of-sale interventions, and community-level mobilization. A robust performance monitoring system tracks conversion rates, usage patterns, and message resonance, feeding data back into iterative campaign optimization. The model directly addresses key barriers to adoption, including low digital literacy, product skepticism, and socio-cultural resistance. By aligning public health goals with behavioral insights

and targeted outreach strategies, this approach has the potential to significantly increase the number of smokers transitioning to less harmful alternatives. The paper concludes by advocating for policy alignment, stakeholder engagement, and further research into AI-powered behavioral segmentation and dynamic content adaptation to sustain long-term switching behavior and public health gains.

Indexed Terms- Behavioral, Conversion model, Driving, Tobacco harm reduction, Consumer switching campaigns

I. INTRODUCTION

Combustible tobacco use remains one of the most significant global public health challenges of the 21st century. The World Health Organization (WHO) estimates that tobacco use kills more than 8 million people each year, with over 80% of smokers residing in low- and middle-income countries (LMICs) (Otokiti, 2019; SHARMA *et al.*, 2019). These countries often face disproportionately high burdens of tobacco-related diseases, including lung cancer, chronic obstructive pulmonary disease (COPD), and cardiovascular disease. Despite international treaties and national tobacco control policies, cigarette smoking remains entrenched due to its addictive nature, economic accessibility, and sociocultural normalization, particularly in regions with weaker public health infrastructures (Lawal *et al.*, 2014; Amos *et al.*, 2014).

Traditional tobacco control strategies have centered on prevention and cessation, with interventions such as taxation, smoke-free laws, graphic health warnings, and public education campaigns. While these measures have achieved reductions in smoking prevalence in some high-income countries, their impact in LMICs has been less consistent (Akinbola

and Otokiti, 2012; Otokiti, 2017). Cessation-only approaches are often undermined by limited access to nicotine replacement therapies, under-resourced healthcare systems, and low behavioral readiness among users. As a result, many smokers continue to use combustible tobacco for years or decades, increasing the cumulative health risks to themselves and their communities (Ajonbadi *et al.*, 2015; Otokiti, 2017).

Tobacco harm reduction (THR) has emerged as a pragmatic complementary approach to traditional cessation strategies. THR recognizes that while complete abstinence is the ideal outcome, transitioning smokers to substantially less harmful alternatives—such as e-cigarettes, heated tobacco products (HTPs), and modern oral nicotine pouches—can significantly reduce health risks (Otokiti, 2017; Otokiti and Akorede, 2018). These alternatives typically deliver nicotine without the combustion and tar exposure responsible for most tobacco-related diseases. Regulatory bodies in countries such as the United Kingdom and New Zealand have endorsed THR as part of their public health frameworks, citing evidence that switching can reduce individual and population-level harm (Otokiti and Akinbola, 2013; Ajonbadi *et al.*, 2016).

Despite the theoretical and empirical support for THR, uptake in many LMICs has been low. One of the primary barriers is the low rate of behavioral conversion—the process through which adult smokers actively switch to less harmful nicotine products. This challenge is multifactorial. Addiction inertia, reinforced by the strong habit-forming properties of combustible tobacco, impedes change even among motivated users (FAGBORE *et al.*, 2020; Nwani *et al.*, 2020). Misinformation, often perpetuated by poorly framed public health messages or prohibitionist narratives, has led many smokers to believe that alternatives are equally or more dangerous than cigarettes. Cultural stigma toward nicotine use, confusion over product types, and lack of access to scientifically vetted alternatives further constrain conversion (Olajide *et al.*, 2020; Akinbola *et al.*, 2020). In addition, health systems in LMICs rarely prioritize harm reduction education or interventions, leaving smokers without informed guidance.

To address these limitations, this paper proposes a Behavioral Conversion Model aimed at operationalizing THR principles through targeted switching campaigns. The objective of the model is to integrate psychological drivers of behavior change (e.g., motivation, habit disruption), socio-economic triggers (e.g., price shifts, peer influence), and communication mechanisms (e.g., message framing, delivery platforms) to facilitate transitions from combustible tobacco to lower-risk products. Rather than viewing smokers as a monolithic population, the model emphasizes user segmentation based on readiness to switch, digital literacy, and cultural context (Shelton, 2018; Francis, 2018).

The Behavioral Conversion Model draws on established behavioral science frameworks such as the Transtheoretical Model (Stages of Change) and the COM-B model (Capability, Opportunity, Motivation – Behavior), aligning them with practical public health communication strategies. These include nudging, gamification, and community-based advocacy, which are tailored to the informational needs and lived realities of smokers in diverse LMIC contexts (Ruckenstein and Schüll, 2017; Gordon and Eagle, 2018). By designing switching campaigns that are psychologically resonant, socially credible, and logistically accessible, the model seeks to lower the barriers to harm reduction and expand its real-world impact.

This introduction frames tobacco harm reduction as both a necessary and achievable public health goal when supported by behaviorally informed interventions. By addressing the gap between theoretical acceptance and actual behavioral change, the proposed model offers a scalable strategy to accelerate the decline of combustible tobacco use, particularly in settings where cessation alone has proven insufficient.

II. METHODOLOGY

This PRISMA (Preferred Reporting Items for Systematic Methodology Adaptation) framework presents a structured methodology for developing and evaluating a Behavioral Conversion Model aimed at reducing tobacco-related harm by promoting consumer switching to less harmful alternatives. The methodology emphasizes evidence synthesis,

stakeholder alignment, contextual adaptation, and iterative optimization.

The model development began with a systematic identification of relevant behavioral frameworks, including the Health Belief Model, Transtheoretical Model of Change, and Fogg's Behavior Model. A database search of PubMed, Scopus, and Web of Science was conducted using terms such as "tobacco harm reduction," "behavioral change," "switching campaigns," "e-cigarettes," "nicotine pouches," and "smoking cessation marketing." Studies were screened based on relevance to harm-reduction interventions targeting adult smokers in low- and middle-income countries, with an emphasis on those using integrated media campaigns, digital nudging, and in-person behavioral prompts.

Eligible materials were mapped into a conversion pathway framework covering awareness, consideration, trial, and sustained switching. Key barriers—risk misperception, product unfamiliarity, social stigma, and trust deficits—were coded thematically across campaigns. Facilitators such as testimonial-based messaging, peer influence, and affordability incentives were catalogued. Behavioral insights were triangulated with regulatory data to ensure ethical compliance and alignment with public health standards.

Stakeholder consultations were carried out through semi-structured interviews and design workshops with public health experts, tobacco control advocates, behavioral scientists, regulatory authorities, harm-reduction product manufacturers, and user groups in pilot geographies. Inputs were synthesized into four behavioral intervention layers: message design, channel strategy, feedback and reinforcement mechanisms, and trust-building tools.

The resulting model is context-responsive and modular. It recommends tailoring campaigns based on psychographic segmentation (e.g., habitual smokers vs. health-motivated quitters), using differentiated message frames such as relative risk, personal health journey, or community-level benefit. Channels are mapped based on reach and credibility, combining mass media (radio, TV), digital platforms (WhatsApp, YouTube), and last-mile influencers (health workers, ex-smokers, retailers). Campaign materials

incorporate locally resonant imagery, language simplification, and emotional appeal while maintaining scientific accuracy. Reinforcement tactics include reminder systems, motivational nudges, and post-trial peer support, all monitored through adaptive feedback loops using mobile surveys, digital analytics, and retailer inputs.

To ensure ethical rigor, the model incorporates independent oversight mechanisms and third-party validation of claims. It recommends compliance with local health communication regulations, WHO FCTC Article 5.3 protections, and bans on youth targeting. Campaign metrics focus not only on reach and conversion but also on sustained switching, user satisfaction, and harm perception shifts.

The final model is tested iteratively through field pilots, with data collected on conversion funnel leakage points, message comprehension, and behavioral triggers. Feedback is used to refine message sequencing, channel mixes, and user incentives. The PRISMA methodology ensures transparency, replicability, and scalability of this behavioral conversion model, aiming to accelerate tobacco harm reduction while safeguarding public trust and regulatory legitimacy.

2.1 Theoretical Underpinnings

Understanding and influencing health behavior change requires an integration of psychological, social, and contextual frameworks that explain why individuals resist or adopt new behaviors. In the context of tobacco harm reduction (THR), where the goal is to encourage adult smokers to switch from combustible tobacco to lower-risk alternatives, traditional cessation models are insufficient. The proposed Behavioral Conversion Model builds upon established behavior change theories and health communication principles to design switching campaigns that are evidence-based, targeted, and effective (Ngigi and Busolo, 2018; Taj *et al.*, 2019).

The Transtheoretical Model (TTM), developed by Prochaska and DiClemente, posits that behavior change occurs through a series of discrete stages: precontemplation, contemplation, preparation, action, and maintenance. This model is particularly relevant in the tobacco control landscape, where users often

experience ambivalence or delay in quitting. In the THR context, smokers may be at different stages in their readiness to switch to alternatives. For example, a smoker in the precontemplation stage may not recognize the value of switching, while a smoker in the preparation stage may actively seek information about e-cigarettes or heated tobacco products.

By applying TTM, switching campaigns can segment audiences and tailor interventions accordingly. Precontemplators may benefit from myth-busting education that emphasizes reduced harm, while those in the preparation stage may respond better to product trials or discount incentives. Importantly, the TTM recognizes relapse as part of the cycle, allowing campaigns to support users in returning to the switch journey rather than penalizing reversals.

COM-B Framework (Capability, Opportunity, Motivation – Behavior)

The COM-B framework offers a systems-level understanding of behavior. It suggests that behavior (B) is the result of interactions between three core components: Capability (C), Opportunity (O), and Motivation (M). Applying COM-B to tobacco harm reduction allows for a comprehensive assessment of why behavioral conversion does or does not occur.

Capability includes both physical and psychological capacities. Many smokers lack accurate knowledge of nicotine science or misunderstand the relative risks of alternative products, limiting their psychological capability to make informed decisions. Opportunity encompasses external conditions. In LMICs, access to THR products may be limited by regulatory restrictions, pricing, or weak retail channels (Turner *et al.*, 2018; Jaffee *et al.*, 2018). Motivation involves both reflective processes (e.g., intention, beliefs) and automatic processes (e.g., cravings, habits). Smokers with a strong identity as tobacco users or who derive social reinforcement from smoking are less likely to switch.

Interventions that address all three COM-B domains—such as informational campaigns (capability), wider product distribution (opportunity), and peer modeling (motivation)—are more likely to produce sustained switching behavior.

How information is presented—or "framed"—can significantly influence behavior. Gain-framed messages, which emphasize the benefits of switching (e.g., "Switching can dramatically reduce your health risks"), may be more effective for prevention-oriented behaviors. In contrast, loss-framed messages that highlight the consequences of inaction (e.g., "Continuing to smoke exposes you to deadly toxins") may be effective for prompting immediate action.

In the THR space, a combination of framing strategies may be appropriate. For hesitant users, gain-framed messages may reduce defensiveness and build curiosity, while loss-framed messages can increase urgency among those who underestimate the risks of continued smoking. However, excessive fear-based messaging can backfire if it reinforces stigma or fatalism, particularly among marginalized groups. Effective THR campaigns should strike a balance by combining evidence-based risk communication with hope-oriented narratives of positive transformation.

Behavioral adoption is strongly influenced by perceived social norms and the behaviors of role models. In many settings, smoking is embedded in cultural, social, or occupational norms. Conversely, reduced uptake of THR products may reflect their status as socially novel or misunderstood.

Role modeling—via peer educators, ex-smokers, or influencers—can normalize switching and challenge misconceptions. When individuals see people they identify with successfully transition to lower-risk alternatives, the perceived self-efficacy and legitimacy of switching increases (Johnston *et al.*, 2019; Yang *et al.*, 2019). Campaigns can amplify this effect by showcasing testimonials, transformation stories, and community-led discussions that reframe THR as both socially acceptable and aspirational.

Generalized messaging often fails to resonate with diverse consumer groups. Effective THR communication must reflect segmentation by age, gender, socioeconomic status, cultural identity, and readiness to switch. Younger smokers may respond better to digital campaigns and peer-driven challenges, while older smokers may prefer factual, health-oriented communication supported by trusted health professionals.

Tailoring extends beyond content to format, tone, and medium. In digitally underserved areas, radio, SMS, and face-to-face communication may be essential (Wasan and Jain, 2017; Schueller *et al.*, 2019). In urban markets with higher digital penetration, mobile apps, targeted social media ads, and interactive web platforms can deliver customized experiences. Using AI-powered segmentation tools, campaigns can dynamically adjust messages based on user behavior and feedback, improving conversion rates.

The integration of behavior change theories and communication science is essential for the design of effective switching campaigns in tobacco harm reduction. The Transtheoretical Model and COM-B framework offer structured insights into user readiness, capability gaps, and motivational barriers, while health communication principles enable message design that resonates with targeted audiences. Together, these theoretical underpinnings form the backbone of the Behavioral Conversion Model, guiding interventions that are not only scientifically sound but socially and culturally responsive. As tobacco harm reduction continues to evolve, such theoretically grounded approaches will be vital for accelerating consumer transitions and reducing the global burden of smoking-related disease.

2.2 Components of the Behavioral Conversion Model

Accelerating the transition from combustible tobacco to less harmful alternatives requires a multi-layered behavioral approach. The Behavioral Conversion Model (BCM) offers a structured intervention framework grounded in behavioral science and public health communication (Czajkowski *et al.*, 2018; Supriadi and Pheng, 2018). It identifies key stages and psychological drivers in the consumer switching process, aligning them with targeted strategies for tobacco harm reduction (THR). This unpacks five critical components of the model: user segmentation, switching catalysts, behavioral intervention tools, messaging strategy, and trust and credibility anchors as shown in figure 1.

Segmentation is foundational to any effective behavior change campaign. Within the THR context, the readiness of smokers to switch varies significantly, necessitating tailored interventions. The Transtheoretical Model (TTM) offers a useful lens by

delineating four readiness-to-change groups; Pre-contemplation, smokers not considering a switch, often due to misinformation or strong attachment to smoking habits. Contemplation, individuals aware of risks and alternatives but ambivalent about making a change. Preparation, smokers actively seeking to reduce harm, often researching alternatives or discussing switching with peers. Action, individuals who have begun using alternative nicotine products.

Mapping users across these stages enables more precise campaign targeting. For instance, pre-contemplators require awareness-building and myth-debunking, whereas those in the action stage benefit from reinforcement strategies to prevent relapse.

Beyond behavioral stages, sociodemographic and psychographic profiling further refines segmentation. Variables include age, gender, income, education level, risk perception, product knowledge, and tobacco dependence. Psychographic markers—such as openness to innovation, health orientation, and trust in institutions—help predict receptiveness to THR messaging. This dual-layered segmentation ensures that interventions resonate with users' values, lifestyle, and information channels.

Behavioral conversion rarely occurs in isolation; it is often triggered by identifiable “switching catalysts.” These events or stimuli shift perception and motivate action, particularly among users in the contemplation or preparation phases. Personal health events, such as respiratory symptoms or diagnoses of tobacco-related illness, can be powerful motivators (Ziedonis *et al.*, 2017; Sales *et al.*, 2019). Likewise, family influence, particularly concern for children or spouses, has a strong emotional pull.

Economic catalysts, such as sudden price hikes in cigarettes or promotional pricing for alternatives, can shift the cost-benefit calculus. Greater product availability, especially through familiar retail points, reduces friction and enhances visibility. Social influences, including peer group adoption or community-level switching norms, play a critical role. Smokers are more likely to adopt THR products if they see others successfully transitioning, particularly within their trusted circles.

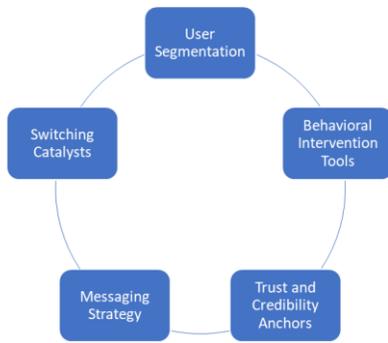


Figure 1: Components of the Behavioral Conversion Model

Digital interventions are increasingly important switching triggers. Targeted nudges via SMS, WhatsApp, or social media—timed with high-receptivity moments (e.g., payday, health awareness campaigns)—can introduce alternatives and prompt curiosity or action. Machine learning algorithms can identify behavioral patterns and deploy personalized prompts based on browsing behavior, purchase intent, or geolocation.

Once a smoker is primed for switching, targeted behavioral tools are necessary to reduce resistance, maintain motivation, and build habit formation. These tools align with the COM-B framework by addressing capability, opportunity, and motivation simultaneously.

Friction reduction strategies eliminate barriers to trial. Free samples, subsidized starter kits, or short-term discounts encourage experimentation without financial commitment (Fischer *et al.*, 2019; Carpena *et al.*, 2019). Retail staff can offer product demonstrations and first-use support. Nudging strategies harness behavioral economics to shift default behaviors. For example, placing THR products at eye level, bundling them with popular items, or making low-nicotine options the default in digital carts can increase uptake. Reminders—through SMS or push notifications—can reinforce intentions and track usage.

Gamification, incentives, and rewards sustain engagement. Users can earn points or unlock digital badges for completing milestones like first switch, one-week abstinence from smoking, or product feedback submission. Loyalty programs reinforce the

habit loop, while referral bonuses leverage social proof to expand reach.

The key is to minimize cognitive load and encourage repetitive use until new behaviors become ingrained. Behavioral tools should also be tailored to cultural and technological contexts—what works in an urban Kenyan context may differ from rural Indonesia.

Messaging is the engine that drives belief change, which is essential for shifting health-related behaviors. In THR, messaging must walk a fine line: it must advocate for risk reduction without appearing to promote tobacco use broadly.

Relative risk reduction, not absolute safety, should be the central theme. Framing messages around “95% less harmful than cigarettes” or “reduced exposure to harmful chemicals” aligns with WHO-endorsed harm reduction principles. Campaigns must also debunk common myths—such as the misconception that nicotine itself causes cancer—or that switching is simply a gateway to continued tobacco use. Misinformation from poorly communicated policies or misinterpreted scientific studies must be addressed clearly and consistently.

Trusted voices increase message credibility. Ex-smokers, especially those from the target community, can provide authentic testimonials. Healthcare workers, if trained in THR principles, serve as powerful validators. In digital ecosystems, influencers with health or lifestyle credibility can amplify reach, particularly among youth and urban users.

Message content should be customized by language, tone, and platform. Humorous content may work in low-literacy environments, while data-heavy infographics may appeal to tech-savvy users. The overarching goal is to convey switching as socially acceptable, technically safe (relative to smoking), and personally rewarding (Hoek *et al.*, 2017; Steg *et al.*, 2017).

In tobacco-related health communication, skepticism and mistrust—of corporations, government, and new products—pose major challenges. Without trust and credibility anchors, even accurate messages may be dismissed.

Transparency is critical. Clear, accessible information about the product's composition, risk profile, and regulatory status should be widely available. Communicating what is *not known* alongside what is *known* builds credibility.

Independent endorsements from NGOs, academic researchers, or international health organizations enhance perceived neutrality. Published reports, endorsements, or media features from credible third parties can tip the scale for undecided users.

Community-based communication networks—including barbers, pharmacists, religious leaders, and local health volunteers—are especially valuable in low-trust or digitally disconnected environments. Their personal relationships, cultural alignment, and informal authority make them effective conduits for THR messaging and product education.

These trust mechanisms are especially vital in contexts where the tobacco industry has a legacy of harm or where regulatory environments are evolving rapidly. The goal is to foster informed consent and long-term engagement, not coercive switching.

The Behavioral Conversion Model operationalizes a nuanced, evidence-informed approach to accelerating tobacco harm reduction through consumer switching. By integrating user segmentation, behavioral triggers, supportive interventions, effective messaging, and trust-building elements, the model addresses the multifactorial barriers that impede transition away from combustible tobacco (Morrison *et al.*, 2017; Bachnik and Nowacki, 2018). Its modular structure allows adaptation across geographies, cultures, and product categories, making it a scalable blueprint for public health impact. Future implementation must remain responsive to user feedback, technological shifts, and ethical considerations to ensure both efficacy and equity in tobacco harm reduction.

2.3 Implementation Channels

Effective implementation of consumer switching campaigns for tobacco harm reduction requires a multidimensional strategy that integrates digital, retail, and community-based channels. The goal is to activate behavioral levers—such as risk reappraisal, social proof, and trust—in environments where conventional

tobacco use is entrenched and harm-reduction alternatives are poorly understood or mistrusted. These implementation channels must not only facilitate information dissemination but also support trial, reinforce positive behavior, and establish long-term user engagement as shown in figure 2. The combination of digital platforms, retail-level interventions, and community mobilization offers a synergistic pathway to accelerate behavioral conversion in diverse socio-economic and regulatory settings (Maduro *et al.*, 2018; Allievi *et al.*, 2019).

Digital platforms offer a high-impact, scalable, and data-rich avenue for reaching adult tobacco users, especially in urban and semi-urban areas with growing mobile phone penetration. Mobile applications—either standalone or embedded in broader digital health ecosystems—can provide educational modules, product comparison tools, and habit-tracking features. These platforms serve as repositories of scientifically validated information on harm-reduction products, including relative risk comparisons, usage guidelines, and testimonials from successful switchers. For instance, gamified modules can reward users for completing learning paths or for documenting their switching journey, leveraging behavioral reinforcement principles.

WhatsApp campaigns, due to the platform's ubiquity and informality, are increasingly used for micro-targeted communication. By sending short-form educational videos, infographics, or myth-busting messages, campaign organizers can initiate conversations within trusted peer networks. These campaigns may also be structured around digital influencers—former smokers or healthcare professionals—who respond to FAQs or facilitate group discussions. Geo-targeted SMS interventions, on the other hand, serve as low-cost, wide-reach solutions particularly useful in rural or lower-literacy settings. Timed messages can coincide with retail promotions, community outreach events, or national public health campaigns to reinforce exposure. Message content must be culturally and linguistically tailored, emotionally resonant, and behaviorally specific (e.g., “Ask about harm-reduction options at your nearest health outlet”).



Figure 2: Implementation Channels

The point of sale (POS) remains a critical behavioral touchpoint in the tobacco harm reduction journey. It is where intention may be converted into trial or where misinformation may be corrected through in-person interactions. Assisted switching counters—staffed by trained personnel or equipped with digital kiosks—offer consumers real-time information about safer nicotine alternatives. These interventions can guide product selection based on user needs, clarify usage instructions, and dispel misconceptions about relative harm or nicotine dependence (Berman *et al.*, 2017; Smith *et al.*, 2019). Retail-level posters, shelf talkers, or QR-coded product displays can visually reinforce switching cues, often accompanied by limited-time trial pricing or satisfaction guarantees.

Retailers themselves play a pivotal role as information conduits. Training programs for store staff—particularly in informal retail settings such as kiosks or corner shops—can equip them to act as peer educators. Providing branded visual aids, referral bonuses, or informational brochures ensures consistency of messaging and increases consumer trust in retail-based guidance. Retail analytics, such as conversion rates and repeat purchases, also offer valuable insights into which messaging and products resonate most with consumers at the POS.

While digital and retail channels serve as high-reach interventions, community mobilization remains essential for building trust, combating misinformation, and addressing deep-seated cultural norms. Peer educators—former smokers, healthcare workers, or respected community figures—can provide personalized support that digital and retail channels often lack. These individuals can facilitate small-group sessions in homes, churches, mosques, or local centers, using storytelling, live demonstrations, and

local-language materials to make harm-reduction options relatable and credible.

Local champions, such as village heads, religious leaders, or teachers, lend normative legitimacy to switching behaviors. Their endorsement can shift perceptions, especially in settings where tobacco use is socially accepted or associated with masculinity and status. These champions can appear in community radio jingles, local theatre performances, or health fairs that integrate harm-reduction messaging with broader wellness agendas. Importantly, these messages should also emphasize that switching is not only a personal health choice but also a social responsibility—reducing secondhand exposure, protecting children, and fostering household savings.

Health outreach campaigns, often implemented through mobile clinics or pop-up wellness booths, offer a hybrid channel that combines screening services with behavioral counseling. Tobacco users may receive free lung function tests, blood pressure checks, or CO₂ monitoring alongside information on harm-reduction options (Olfert *et al.*, 2018; Kerr *et al.*, 2019). These events create a memorable interaction, enhance perceived risk, and offer immediate pathways for action. Health professionals participating in such campaigns lend scientific legitimacy and can offer continued guidance through follow-up systems.

The behavioral conversion process in tobacco harm reduction cannot be effectively catalyzed through a single channel. Instead, a triadic implementation strategy—encompassing digital platforms, retail-level interventions, and community mobilization—provides the necessary reach, depth, and cultural relevance. Digital tools drive personalized learning and scalable reinforcement; retail points serve as pivotal decision nodes for trial; and community networks provide the credibility and trust required for sustained behavioral change. Together, these channels support a holistic ecosystem capable of converting risk-aware intention into health-preserving action across varied socioeconomic and regulatory contexts.

2.4 Measurement and Feedback Loops

A critical pillar of any effective behavioral intervention strategy, especially in public health campaigns such as tobacco harm reduction (THR), is

a robust measurement and feedback loop (Vallone *et al.*, 2017; Milward *et al.*, 2018). This system enables stakeholders to monitor progress, refine approaches, and ensure accountability in driving consumer switching from combustible tobacco to less harmful alternatives. In the context of a behavioral conversion model, measurement focuses on both conversion metrics and behavioral indicators, while feedback loops rely on data-driven optimization techniques like A/B testing and sentiment analysis. Together, these components ensure that the campaign remains adaptive, evidence-based, and user-centered.

Conversion metrics capture tangible transitions from smoking to alternative nicotine products. These indicators are essential for quantifying the effectiveness of switching campaigns and evaluating return on investment for both public health outcomes and commercial goals.

A primary metric is the trial-to-switch rate, which measures the proportion of individuals who, after trying a THR product (e.g., e-cigarette, heated tobacco, nicotine pouch), choose to adopt it regularly. This metric is particularly valuable when free trials or promotional bundles are distributed as part of the intervention strategy.

Beyond initial adoption, sustained abstinence from combustible tobacco is a key outcome. This is typically assessed over 3-, 6-, and 12-month intervals, using self-reported surveys, retailer purchase data, or in some cases, biochemical verification (e.g., CO breath tests). Differentiating between dual users and full switchers helps to segment follow-up strategies. High relapse rates may indicate gaps in behavioral support or product dissatisfaction, triggering redesigns in intervention delivery.

When aggregated, these metrics provide insights into campaign performance at both macro (population) and micro (individual) levels. Importantly, they must be disaggregated by demographic variables—such as age, gender, and region—to uncover inequalities in impact or access.

While conversion metrics focus on final outcomes, behavioral indicators offer a lens into the transitional phases of consumer change. These include intention-

to-switch surveys, product usage data, and digital engagement metrics.

Intention-to-switch surveys measure the cognitive and emotional readiness of smokers to explore harm reduction options. These are especially useful among individuals in the contemplation or preparation stages. Questions often explore perceived risks and benefits, product knowledge, peer influence, and brand perceptions. Longitudinal tracking of intention levels before and after interventions can reveal shifts in mindset, even in the absence of immediate switching behavior.

Usage tracking offers empirical data on consumer interactions with THR products. Smart devices or companion apps can record puff counts, nicotine levels used, and frequency of use. Where digital tools are unavailable, proxy indicators such as refill purchases or customer check-ins at retail points may serve (Matilda, 2017; Gonzalez, 2018). These metrics provide real-time insight into user adherence, satisfaction, and potential need for re-engagement or support.

Moreover, behavioral indicators allow early identification of barriers to sustained switching. For instance, a drop in usage frequency could signal side effects, usability issues, or social stigma, prompting timely intervention.

An effective THR communication and conversion campaign must be iterative. Continuous optimization is enabled through feedback integration mechanisms such as A/B testing, sentiment analysis, and multichannel performance audits.

A/B testing compares the performance of two or more versions of messaging, product packaging, or promotional strategies. For example, one group may receive a risk-focused message (“95% less harmful than cigarettes”), while another receives a lifestyle-oriented pitch (“Feel fresher, breathe easier”). Conversion and engagement metrics are then analyzed to determine the most effective framing. This data-driven approach reduces guesswork and improves message-person fit.

Sentiment analysis applies natural language processing (NLP) to assess consumer perceptions

expressed in social media, online reviews, or customer service interactions. Positive, negative, or neutral sentiments provide qualitative feedback on user experience, product credibility, and campaign resonance. Rapid shifts in sentiment can signal emerging misinformation or brand fatigue, allowing real-time response and counter-messaging.

Finally, multichannel performance tracking—covering SMS, social media, in-store activations, and peer networks—helps identify the most impactful engagement pathways (Stolze *et al.*, 2018; Wrigley and Straker, 2019). This is crucial in resource-constrained environments, where optimizing media spend and staff deployment is essential.

Measurement and feedback loops are central to operationalizing a behavioral conversion model for tobacco harm reduction. By systematically capturing conversion metrics, monitoring behavioral indicators, and feeding insights back into campaign design through agile optimization tools, interventions can remain responsive to dynamic user needs and contextual shifts. This data ecosystem ensures that THR strategies are not only evidence-based but also culturally relevant, scalable, and capable of driving lasting public health outcomes in diverse settings.

2.5 Challenges and Mitigation

Tobacco harm reduction (THR) through consumer switching campaigns presents a promising pathway to reduce smoking-related morbidity and mortality by encouraging smokers to transition to less harmful nicotine alternatives such as e-cigarettes, heated tobacco products, and nicotine pouches. However, the implementation of these campaigns faces multiple complex challenges that stem from social perceptions, regulatory environments, and public health concerns (Ramírez *et al.*, 2019; Gollust *et al.*, 2019). Addressing these challenges with evidence-based mitigation strategies is crucial for achieving effective and ethical harm reduction outcomes as shown in figure 3.

One of the primary challenges is the stigma toward nicotine alternatives. Despite growing scientific consensus that many THR products carry substantially lower risks compared to combustible cigarettes, public perceptions often lag behind. Nicotine alternatives are frequently conflated with traditional smoking,

generating skepticism or outright rejection among smokers, healthcare professionals, and policymakers. This stigma is fueled by misinformation, sensationalized media reports, and a legacy of tobacco control campaigns that historically emphasized abstinence over substitution. Smokers may fear social judgment, uncertain health impacts, or dependency on “new” products, thereby limiting willingness to switch. Moreover, stigma can marginalize THR users, reducing opportunities for peer support and open discussion, which are critical facilitators of behavioral change.

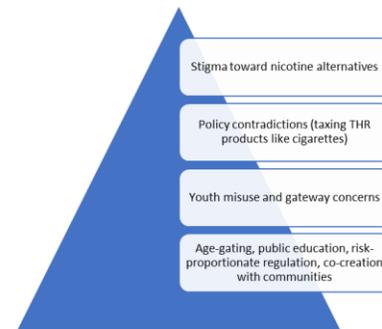


Figure 3: Challenges and Mitigation

Policy contradictions compound these perception challenges. In many jurisdictions, THR products are regulated and taxed at parity with cigarettes or even more stringently, which undermines the economic incentives for switching. For example, imposing excise taxes on e-cigarettes equal to or higher than those on combustible tobacco blunts their price competitiveness, particularly among price-sensitive smokers in low- and middle-income countries. Such policies often arise from precautionary regulatory stances, lack of updated risk assessments, or political pressures aligned with traditional tobacco control orthodoxies (Hancock and Smith, 2017; Rimmer, 2017; Konstantinidis *et al.*, 2019). These contradictions create confusion among consumers and retailers, hamper market development for harm-reduction products, and may inadvertently sustain cigarette consumption due to affordability gaps.

Another critical concern is the potential for youth misuse and gateway effects. Public health authorities and advocacy groups worry that nicotine alternatives could attract non-smoking youth, serving as an initiation vector toward nicotine dependence or even eventual cigarette smoking. Although evidence is

mixed and evolving, these concerns influence regulatory stringency and public attitudes (Hancock and Smith, 2017; Malhotra *et al.*, 2019). Additionally, improper marketing or sales practices can facilitate youth access, exacerbating the problem. The risk of normalizing nicotine use in younger populations threatens to undermine overall tobacco control gains and complicates the ethical calculus of promoting THR.

To overcome these challenges, a set of mitigation strategies grounded in behavioral science, regulatory pragmatism, and community engagement is essential.

Age-gating mechanisms form the frontline defense against youth misuse. Digital platforms, retail outlets, and distribution channels must rigorously verify age before allowing access to THR products or related information. Technologies such as ID verification apps, biometric authentication, or third-party validation can enhance compliance, while retailer education programs emphasize legal responsibilities. Age restrictions should be paired with robust enforcement and penalties for violations.

Public education campaigns are needed to shift stigma and recalibrate risk perceptions. Transparent, science-based messaging highlighting the relative harms of different nicotine products can empower smokers to make informed choices. These campaigns should actively involve healthcare providers as trusted sources and leverage mass media, social media influencers, and community advocates to reach diverse audiences. Tailoring content to local cultural contexts, addressing myths, and showcasing testimonials from successful switchers increases credibility and resonance.

Risk-proportionate regulation advocates for policies calibrated to the differential risks of nicotine products. This includes tax frameworks that incentivize switching by maintaining lower excise rates on THR products, clear labeling standards distinguishing product risks, and advertising guidelines that permit responsible communication without targeting youth or non-smokers. Such regulation balances precaution with pragmatism, supporting market viability and consumer access while safeguarding public health (Read and O'Riordan, 2017; Halabi, 2019). Policy coherence also requires ongoing dialogue between

regulatory agencies, public health experts, industry stakeholders, and civil society.

Finally, co-creation with communities fosters trust, relevance, and ethical oversight. Engaging smokers, ex-smokers, healthcare workers, and local leaders in the design, implementation, and evaluation of switching campaigns helps ensure that interventions address real-world concerns and cultural sensitivities. Community involvement facilitates grassroots advocacy, counters misinformation, and identifies unintended consequences early. This participatory approach aligns with health equity principles, ensuring that vulnerable populations are not left behind or disproportionately exposed to risks.

Stigma toward nicotine alternatives, contradictory policies, and youth misuse concerns represent significant hurdles to tobacco harm reduction through consumer switching. However, by implementing comprehensive mitigation strategies—age-gating, science-based education, risk-proportionate regulation, and community co-creation—programs can navigate these challenges effectively. Such integrated approaches are vital to unlocking the full potential of THR, promoting safer alternatives for smokers while protecting youth and advancing public health objectives in a balanced and sustainable manner (Agyepong *et al.*, 2017; Bekker *et al.*, 2018; Chatterton, 2018).

CONCLUSION AND FUTURE DIRECTIONS

Tobacco harm reduction (THR) represents a pragmatic and evidence-based complement to traditional cessation efforts, aiming to reduce the enormous health burden caused by combustible tobacco use. This has outlined a Behavioral Conversion Model that leverages insights from behavioral science to facilitate smokers' transition to lower-risk nicotine alternatives such as e-cigarettes, heated tobacco products, and oral nicotine pouches. The model's core components—user segmentation, switching catalysts, behavioral intervention tools, tailored messaging, and trust-building mechanisms—demonstrate that behavioral conversion is a viable and scalable pathway to reducing tobacco-related harm on a population level.

By segmenting users according to their readiness to switch and addressing their unique psychological and

socio-economic barriers, the model allows for personalized and contextually relevant interventions. The integration of catalysts such as health events and social influences further increases the likelihood of behavioral change. Coupled with friction-reducing tools like free trials and nudges, and supported by messaging that emphasizes relative risk and leverages trusted voices, this approach systematically lowers obstacles to switching. Crucially, establishing trust and transparency through independent endorsements and community networks ensures long-term engagement and counters misinformation that often hampers adoption.

Given the compelling rationale and emerging evidence supporting behavioral conversion as a path to harm reduction, policymakers, public health practitioners, and stakeholders should prioritize the integration of behaviorally-informed switching campaigns into national tobacco control frameworks. This means moving beyond cessation-only policies to embrace harm reduction strategies as complementary tools that acknowledge the complexity of nicotine addiction and consumer behavior. Governments should allocate resources to develop and deploy tailored switching campaigns that include robust monitoring and evaluation components. Regulatory frameworks must also evolve to facilitate access to scientifically substantiated THR products while preventing youth uptake and misuse. Cross-sector collaboration among public health agencies, civil society, academia, and the private sector is essential to build infrastructure and trust for sustainable harm reduction programs.

Advancements in technology and data science present exciting opportunities to enhance the effectiveness of behavioral conversion strategies. Future research should explore the application of artificial intelligence (AI) to dynamically segment smokers based on real-time behavioral, demographic, and psychographic data. AI-powered behavioral segmentation can enable hyper-personalized messaging and intervention delivery, increasing engagement and conversion rates. Additionally, digital behavior modeling techniques—leveraging machine learning to predict switching likelihood and identify drop-off points—can inform adaptive campaign design and resource allocation.

Long-term impact assessment is another crucial area. Most existing studies focus on short- to medium-term switching outcomes, leaving gaps in understanding the sustained health benefits, behavioral relapse patterns, and population-level effects of THR campaigns over multiple years. Prospective cohort studies, randomized controlled trials, and real-world evidence collection should be prioritized to build a robust evidence base that can guide policy and practice. Finally, ethical considerations around digital data privacy, equitable access, and potential unintended consequences must be addressed proactively to ensure that technological innovations contribute positively to global tobacco harm reduction goals.

The Behavioral Conversion Model provides a comprehensive framework for accelerating tobacco harm reduction through consumer switching campaigns. With committed policy support, rigorous research, and innovative digital tools, this model can transform tobacco control landscapes and substantially mitigate the global health burden of smoking.

REFERENCES

- [1] Agyepong, I.A., Sewankambo, N., Binagwaho, A., Coll-Seck, A.M., Corrah, T., Ezeh, A., Fekadu, A., Kilonzo, N., Lamptey, P., Masiye, F. and Mayosi, B., 2017. The path to longer and healthier lives for all Africans by 2030: the Lancet Commission on the future of health in sub-Saharan Africa. *The Lancet*, 390(10114), pp.2803-2859.
- [2] Ajonbadi, H.A., Otokiti, B.O. and Adebayo, P., 2016. The efficacy of planning on organisational performance in the Nigeria SMEs. *European Journal of Business and Management*, 24(3), pp.25-47.
- [3] AjonbadiAdeniyi, H., AboabaMojeed-Sanni, B. and Otokiti, B.O., 2015. Sustaining competitive advantage in medium-sized enterprises (MEs) through employee social interaction and helping behaviours. *Journal of Small Business and Entrepreneurship*, 3(2), pp.1-16.
- [4] Akinbola, O.A. and Otokiti, B.O., 2012. Effects of lease options as a source of finance on profitability performance of small and medium enterprises (SMEs) in Lagos State, Nigeria. *International Journal of Economic*

- Development Research and Investment*, 3(3), pp.70-76.
- [5] Akinbola, O.A., Otokiti, B.O., Akinbola, O.S. and Sanni, S.A., 2020. Nexus of born global entrepreneurship firms and economic development in Nigeria. *Ekonomicko-manazerske spektrum*, 14(1), pp.52-64.
- [6] Allievi, F., Antonelli, M., Dembska, K. and Principato, L., 2019. Understanding the global food system. In *Achieving the Sustainable Development Goals Through Sustainable Food Systems* (pp. 3-23). Cham: Springer International Publishing.
- [7] Amos, A.O., Adeniyi, A.O. and Oluwatosin, O.B., 2014. Market based capabilities and results: inference for telecommunication service businesses in Nigeria. *European Scientific Journal*, 10(7).
- [8] Bachnik, K. and Nowacki, R., 2018. How to build consumer trust: Socially responsible or controversial advertising. *Sustainability*, 10(7), p.2173.
- [9] Bekker, L.G., Alleyne, G., Baral, S., Cepeda, J., Daskalakis, D., Dowdy, D., Dybul, M., Eholie, S., Esom, K., Garnett, G. and Grimsrud, A., 2018. Advancing global health and strengthening the HIV response in the era of the Sustainable Development Goals: the International AIDS Society—Lancet Commission. *The Lancet*, 392(10144), pp.312-358.
- [10] Berman, M.L., Byron, M.J., Hemmerich, N., Lindblom, E.N., Lazard, A.J., Peters, E. and Brewer, N.T., 2017. Communicating tobacco product information to the public. *Food and drug law journal*, 72(3), p.386.
- [11] Carpena, F., Cole, S., Shapiro, J. and Zia, B., 2019. The ABCs of financial education: Experimental evidence on attitudes, behavior, and cognitive biases. *Management Science*, 65(1), pp.346-369.
- [12] Chatterton, P., 2018. *Unlocking sustainable cities: A manifesto for real change*. Pluto Books.
- [13] Czajkowski, S.M., Naar, S., Ellis, D., Towner, E., Powell, L., Dempsey, W. and Perna, F., 2018. The “nuts and bolts” of behavioral intervention development: study designs, methods and funding opportunities. *Annals of Behavioral Medicine*, 52, pp.1-2867.
- [14] FAGBORE, O.O., OGEAWUCHI, J.C., ILORI, O., ISIBOR, N.J., ODETUNDE, A. and ADEKUNLE, B.I., 2020. Developing a Conceptual Framework for Financial Data Validation in Private Equity Fund Operations.
- [15] Fischer, G., Karlan, D., McConnell, M. and Raffler, P., 2019. Short-term subsidies and seller type: A health products experiment in Uganda. *Journal of Development Economics*, 137, pp.110-124.
- [16] Francis, S., 2018. *Eat, Move, Think: The Path to a Healthier, Stronger, Happier You*. Simon and Schuster.
- [17] Gollust, S.E., Fowler, E.F. and Niederdeppe, J., 2019. Television news coverage of public health issues and implications for public health policy and practice. *Annual Review of Public Health*, 40(1), pp.167-185.
- [18] Gonzalez, M., 2018. Consumer protection for criminal defendants: Regulating commercial bail in California. *Calif. L. Rev.*, 106, p.1379.
- [19] Gordon, R. and Eagle, L., 2018, July. Paper Sessions: Day. In *Conference: “Broadening Cultural Horizons in Social Marketing”* (p. 25).
- [20] Halabi, S.F., 2019. The origins and future of global health law: regulation, security, and pluralism. *Geo. LJ*, 108, p.1607.
- [21] Hancock, L. and Smith, G., 2017. Critiquing the Reno Model I-IV international influence on regulators and governments (2004–2015)—the distorted reality of “responsible gambling”. *International Journal of Mental Health and Addiction*, 15(6), pp.1151-1176.
- [22] Hoek, J., Thrul, J. and Ling, P., 2017. Qualitative analysis of young adult ENDS users' expectations and experiences. *BMJ open*, 7(3), p.e014990.
- [23] Jaffee, S., Henson, S., Unnevehr, L., Grace, D. and Cassou, E., 2018. *The safe food imperative: Accelerating progress in low-and middle-income countries*. World Bank Publications.
- [24] Johnston, T.M., Brezina, T. and Crank, B.R., 2019. Agency, self-efficacy, and desistance from crime: An application of social cognitive theory. *Journal of Developmental and Life-Course Criminology*, 5(1), pp.60-85.
- [25] Kerr, D.M., Brooksbank, K.J., Taylor, R.G., Pinel, K., Rios, F.J., Touyz, R.M. and Delles, C., 2019. Acute effects of electronic and tobacco

- cigarettes on vascular and respiratory function in healthy volunteers: a cross-over study. *Journal of hypertension*, 37(1), pp.154-166.
- [26] Konstantinidis, N., Matakos, K. and Mutlu-Eren, H., 2019. "Take back control"? The effects of supranational integration on party-system polarization. *The Review of International Organizations*, 14(2), pp.297-333.
- [27] Lawal, A.A., Ajonbadi, H.A. and Otokiti, B.O., 2014. Leadership and organisational performance in the Nigeria small and medium enterprises (SMEs). *American Journal of Business, Economics and Management*, 2(5), p.121.
- [28] Maduro, M., Pasi, G. and Misuraca, G., 2018. Social impact investment in the EU. *Financing strategies and outcomes oriented approaches for social policy innovation: narratives, experiences, and recommendations. JRC Science for Policy Report*.
- [29] Malhotra, N., Monin, B. and Tomz, M., 2019. Does private regulation preempt public regulation?. *American Political Science Review*, 113(1), pp.19-37.
- [30] Matilda, S., 2017. Big data in social media environment: A business perspective. In *Decision management: Concepts, methodologies, tools, and applications* (pp. 1876-1899). IGI Global.
- [31] Milward, J., Deluca, P., Drummond, C. and Kimergård, A., 2018. Developing typologies of user engagement with the BRANCH alcohol-harm reduction smartphone app: qualitative study. *JMIR mHealth and uHealth*, 6(12), p.e11692.
- [32] Morrison, M., Hine, D.W. and D'Alessandro, S., 2017. Communicating about climate change with farmers. In *Oxford Research Encyclopedia of Climate Science*.
- [33] Ngigi, S. and Busolo, D.N., 2018. Behaviour change communication in health promotion: appropriate practices and promising approaches. *International Journal of Innovative Research and Development*, 7(9), pp.84-93.
- [34] Nwani, S., Abiola-Adams, O., Otokiti, B.O. & Ogeawuchi, J.C., 2020. Building operational readiness assessment models for micro, small, and medium enterprises seeking government-backed financing. *Journal of Frontiers in Multidisciplinary Research*, 1(1), pp.38-43. Available at: <https://doi.org/10.54660/IJFMR.2020.1.1.38-43>
- [35] Olajide, J.O., Otokiti, B.O., Nwani, S., Ogunmokun, A.S., Adekunle, B.I., & Fiemotonga, J.E. (2020). Designing a financial planning framework for managing SLOB and write-off risk in fast-moving consumer goods (FMCG). *IRE Journals*, 4(4). <https://irejournals.com/paper-details/1709016>
- [36] Olfert, I.M., DeVallance, E., Hoskinson, H., Branyan, K.W., Clayton, S., Pitzer, C.R., Sullivan, D.P., Breit, M.J., Wu, Z., Klinkhachorn, P. and Mandler, W.K., 2018. Chronic exposure to electronic cigarettes results in impaired cardiovascular function in mice. *Journal of applied physiology*, 124(3), pp.573-582.
- [37] Otokiti, B.O. and Akinbola, O.A., 2013. Effects of lease options on the organizational growth of small and medium enterprise (SME's) in Lagos State, Nigeria. *Asian Journal of Business and Management Sciences*, 3(4), pp.1-12.
- [38] Otokiti, B.O. and Akorede, A.F., 2018. Advancing sustainability through change and innovation: A co-evolutionary perspective. *Innovation: Taking creativity to the market. Book of Readings in Honour of Professor SO Otokiti*, 1(1), pp.161-167.
- [39] Otokiti, B.O., 2012. *Mode of entry of multinational corporation and their performance in the Nigeria market* (Doctoral dissertation, Covenant University).
- [40] Otokiti, B.O., 2017. A study of management practices and organisational performance of selected MNCs in emerging market-A Case of Nigeria. *International Journal of Business and Management Invention*, 6(6), pp.1-7.
- [41] Otokiti, B.O., 2017. Social media and business growth of women entrepreneurs in Ilorin metropolis. *International Journal of Entrepreneurship, Business and Management*, 1(2), pp.50-65.
- [42] Ramirez, A.S., Ramondt, S., Van Bogart, K. and Perez-Zuniga, R., 2019. Public awareness of air pollution and health threats: challenges and opportunities for communication strategies to improve environmental health literacy. *Journal of Health Communication*, 24(1), pp.75-83.

- [43] Read, R. and O'Riordan, T., 2017. The precautionary principle under fire. *Environment: Science and Policy for Sustainable Development*, 59(5), pp.4-15.
- [44] Rimmer, M., 2017. The Plain Packaging of Tobacco Products. *QUT Law Review*, 17(2).
- [45] Ruckenstein, M. and Schüll, N.D., 2017. The datafication of health. *Annual review of anthropology*, 46, pp.261-278.
- [46] Sales, M.P.U., Araújo, A.J.D., Chatkin, J.M., Godoy, I.D., Pereira, L.F.F., Castellano, M.V.C.D.O., Tanni, S.E., Almeida, A.Á.D., Chatkin, G., Silva, L.C.C.D. and Gonçalves, C.M.C., 2019. Update on the approach to smoking in patients with respiratory diseases. *Jornal Brasileiro de Pneumologia*, 45(03), p.e20180314.
- [47] Schueller, S.M., Hunter, J.F., Figueroa, C. and Aguilera, A., 2019. Use of digital mental health for marginalized and underserved populations. *Current Treatment Options in Psychiatry*, 6(3), pp.243-255.
- [48] SHARMA, A., ADEKUNLE, B.I., OGEAWUCHI, J.C., ABAYOMI, A.A. and ONIFADE, O., 2019. IoT-enabled Predictive Maintenance for Mechanical Systems: Innovations in Real-time Monitoring and Operational Excellence.
- [49] Shelton, W., 2018. *Investing In Your Health... You'll Love The Returns*. First Edition Design Pub..
- [50] Smith, C.A., McNeill, A., Kock, L., Ahmed, Z. and Shahab, L., 2019. Mental health professionals' perceptions, judgements and decision-making practices regarding the use of electronic cigarettes as a tobacco harm reduction intervention in mental healthcare: A qualitative focus group study. *Addictive Behaviors Reports*, 10, p.100184.
- [51] Steg, L., Keizer, K., Buunk, A.P. and Rothengatter, T. eds., 2017. *Applied social psychology*. Cambridge University Press.
- [52] Stolze, H.J., Mollenkopf, D.A., Thornton, L., Brusco, M.J. and Flint, D.J., 2018. Supply chain and marketing integration: Tension in frontline social networks. *Journal of Supply Chain Management*, 54(3), pp.3-21.
- [53] Supriadi, L.S.R. and Pheng, L.S., 2018. *Business continuity management in construction*. Springer Singapore.
- [54] Taj, F., Klein, M.C. and van Halteren, A., 2019. Digital health behavior change technology: bibliometric and scoping review of two decades of research. *JMIR mHealth and uHealth*, 7(12), p.e13311.
- [55] Turner, C., Aggarwal, A., Walls, H., Herforth, A., Drewnowski, A., Coates, J., Kalamatianou, S. and Kadiyala, S., 2018. Concepts and critical perspectives for food environment research: a global framework with implications for action in low-and middle-income countries. *Global food security*, 18, pp.93-101.
- [56] Vallone, D., Greenberg, M., Xiao, H., Bennett, M., Cantrell, J., Rath, J. and Hair, E., 2017. The effect of branding to promote healthy behavior: reducing tobacco use among youth and young adults. *International journal of environmental research and public health*, 14(12), p.1517.
- [57] Wasan, P.G. and Jain, N., 2017. Customizing content for rural mobile phones: a study to understand the user needs of rural India. *Social Network Analysis and Mining*, 7(1), p.12.
- [58] Wrigley, C. and Straker, K., 2019. *Affected: Emotionally engaging customers in the digital age*. John Wiley & Sons.
- [59] Yang, B., Owusu, D. and Popova, L., 2019. Testing messages about comparative risk of electronic cigarettes and combusted cigarettes. *Tobacco control*, 28(4), pp.440-448.
- [60] Ziedonis, D., Das, S. and Larkin, C., 2017. Tobacco use disorder and treatment: new challenges and opportunities. *Dialogues in clinical neuroscience*, 19(3), pp.271-280.