

# Regulatory Risk Propagation Models for Systemic Vulnerability Analysis in Public Sector Supply Chains

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*Abstract- Public sector supply chains operate within highly regulated environments where policy shifts, compliance failures, procurement irregularities, and geopolitical pressures can trigger cascading disruptions across interconnected agencies and service providers. Despite extensive governance frameworks, there remains limited analytical integration between regulatory risk assessment and systemic vulnerability modeling. This study develops a Regulatory Risk Propagation Model (RRPM) designed to analyze how regulatory shocks diffuse across multi-tier public sector supply networks and amplify systemic vulnerability. The model conceptualizes regulatory risk as a dynamic node-level disturbance capable of spreading through contractual, financial, informational, and operational linkages. Drawing on network theory, system dynamics, and probabilistic risk modeling, the proposed framework integrates regulatory exposure indices with interdependency matrices to simulate propagation pathways. Regulatory triggers including policy amendments, compliance audits, sanctions, budgetary controls, and legal disputes are modeled as initiating events with varying intensity and latency effects. The framework incorporates Bayesian updating mechanisms to adjust vulnerability scores as new compliance or enforcement data emerge. By mapping centrality, connectivity density, and dependency concentration, the model identifies critical nodes whose regulatory disruption would generate disproportionate systemic consequences. Empirical validation is conducted using structured secondary data from selected public procurement systems, applying Monte Carlo simulation to estimate shock transmission probabilities and threshold conditions for systemic breakdown. Results demonstrate that regulatory risk does not propagate linearly; instead, feedback loops, bureaucratic bottlenecks, and funding rigidities accelerate vulnerability clustering in highly centralized procurement structures. The model further reveals that diversified supplier portfolios, decentralized approval authority, and adaptive compliance monitoring significantly dampen propagation intensity. The study contributes to public administration and supply chain risk literature by advancing a quantitative approach that moves beyond static compliance checklists toward predictive vulnerability analytics. Policymakers can employ the RRPM to stress-*

*test regulatory reforms, evaluate institutional resilience, and design early-warning dashboards for systemic risk containment. Ultimately, the framework enhances transparency, accountability, and operational continuity within public sector supply ecosystems by embedding regulatory foresight into strategic risk governance architectures.*

*Keywords: Regulatory Risk, Systemic Vulnerability, Public Sector Supply Chains, Risk Propagation Modeling, Network Theory, Compliance Analytics, Procurement Governance, Bayesian Simulation.*

## I. INTRODUCTION

Public sector supply chains operate within highly regulated institutional environments where statutory compliance, procurement laws, fiscal controls, and oversight mechanisms shape every stage of acquisition and service delivery. Regulatory risk in this context refers to the possibility that changes in laws, policies, audit interpretations, enforcement intensity, or compliance requirements may disrupt procurement processes, contractual relationships, funding flows, or operational continuity (Uzondu & Ofoedu, 2014). Unlike private sector supply networks, public systems are particularly sensitive to regulatory shocks because they are bound by formal accountability structures, political scrutiny, and rigid procedural mandates. When new procurement directives are introduced, budgetary ceilings are revised, sanctions are imposed, or compliance failures are detected, the resulting disruptions can extend beyond individual agencies and cascade through interconnected suppliers, contractors, and service beneficiaries. These cascading effects highlight the need to conceptualize regulatory risk not merely as an isolated compliance issue but as a systemic phenomenon with network-wide implications.

The complexity of modern public procurement ecosystems further intensifies exposure to regulatory risk. Large-scale public supply chains often span multiple tiers of contractors, cross-jurisdictional agencies, digital procurement platforms, public-private partnerships, and international sourcing arrangements. Digital transformation initiatives have increased data interconnectivity, while decentralization reforms have redistributed decision authority across administrative levels. At the same time, heightened transparency requirements and evolving governance standards have expanded the regulatory landscape. This intricate web of interdependencies means that a regulatory intervention in one node such as suspension of a contractor, revision of eligibility criteria, or imposition of new reporting standards can generate ripple effects across the entire system (Efobi, Akinleye & Fasawe, 2017, Ugwu-Oju, Okeke & Nwankwo, 2018). As public services increasingly depend on integrated supply networks for healthcare delivery, infrastructure development, education resources, and emergency response, regulatory disturbances may amplify vulnerabilities in unexpected and nonlinear ways.

Given these dynamics, systemic vulnerability analysis becomes essential for proactive governance. Traditional compliance assessments typically focus on static rule adherence or post-event audits, offering limited insight into how regulatory shocks propagate across interconnected actors. A systemic approach, grounded in network theory and risk propagation modeling, enables policymakers to identify critical nodes, dependency concentrations, and threshold conditions that may precipitate cascading failures. By analyzing propagation pathways and feedback loops, governments can anticipate points of fragility and design mitigation mechanisms before disruptions escalate into service breakdowns.

This study develops Regulatory Risk Propagation Models to examine how regulatory disturbances diffuse through public sector supply chains and generate systemic vulnerability. The research aims to construct a quantitative and conceptual framework capable of mapping interdependencies, simulating shock transmission, and identifying resilience-enhancing interventions. Its significance lies in advancing predictive regulatory analytics,

strengthening institutional resilience, and supporting evidence-based reforms that safeguard continuity, transparency, and public value in complex supply ecosystems.

## 2.1. Methodology

This study adopted a systems-oriented modeling approach combined with quantitative risk propagation analysis to investigate regulatory risk propagation and systemic vulnerability within public sector supply chains. The methodological framework integrates systems thinking, network modeling, regulatory analytics, and data-driven risk propagation techniques to examine how regulatory failures or compliance disruptions spread across interconnected supply chain entities in public sector procurement and service delivery systems. The approach builds on systems risk propagation theory (Ghadge, Dani, & Kalawsky, 2011), regulatory analytics approaches for governance monitoring (Anioke & Atima, 2018), and value-for-money assessment frameworks in public projects (Ameyaw, Adjei-Kumi, & Owusu-Manu, 2015), while also incorporating digital governance and enterprise architecture principles (Hinkelmann et al., 2016; Zimmermann et al., 2015).

The research begins with the conceptual mapping of public sector supply chains as interconnected governance networks composed of regulatory bodies, procurement agencies, contractors, suppliers, logistics intermediaries, and oversight institutions. Public procurement databases, compliance audit reports, regulatory enforcement records, and supply chain transaction logs are collected from selected public sector institutions to establish the empirical data foundation for the study. These datasets provide information on procurement flows, regulatory checkpoints, contract compliance indicators, supplier relationships, and operational performance metrics. Additional contextual information regarding governance structures, digital infrastructure, and institutional capabilities is also integrated to capture structural influences on risk propagation (Bankole, Osei-Bryson, & Brown, 2015; Bwalya & Mutula, 2016).

The collected data are preprocessed through data cleaning, normalization, and integration procedures to ensure consistency across heterogeneous

administrative datasets. Missing values are treated using statistical imputation techniques while redundant or inconsistent entries are removed to enhance analytical reliability. Data standardization also ensures that procurement values, compliance indicators, regulatory events, and operational metrics are comparable across institutions and time periods. This stage enables the creation of a unified analytical dataset suitable for network modeling and systemic vulnerability analysis.

The methodological framework then models the public sector supply chain as a directed network graph where nodes represent institutions or supply chain actors and edges represent regulatory, contractual, or transactional dependencies. Each node is assigned attributes reflecting regulatory exposure, compliance capacity, operational reliability, and digital governance maturity. Similarly, edges represent interdependencies such as procurement flows, oversight relationships, infrastructure sharing, and financial transactions. This network representation allows the identification of central actors, regulatory bottlenecks, and systemic dependencies within the public supply chain ecosystem. Network modeling approaches are consistent with enterprise architecture and digital governance modeling techniques that emphasize the integration of institutional structures and digital infrastructure within complex systems (Hinkelmann et al., 2016; Westerman, Bonnet, & McAfee, 2014).

To analyze risk propagation dynamics, the study applies probabilistic propagation modeling in which regulatory disruptions originating from one node may spread to connected nodes through dependency relationships. Each node is associated with a risk probability determined by compliance history, regulatory enforcement frequency, financial transparency indicators, and digital infrastructure maturity. When a regulatory failure or compliance breach occurs at one node, the propagation model estimates the probability that the disruption will affect connected nodes through contractual obligations, supply delays, or governance oversight failures. This modeling approach reflects systems-thinking perspectives in supply chain risk research, where localized disruptions may cascade across network

structures and create systemic vulnerabilities (Ghadge et al., 2011; Williams, Lueg, & LeMay, 2008).

Fuzzy decision analysis and multicriteria risk evaluation techniques are incorporated to capture uncertainties in regulatory environments and institutional performance. Supply chain actors are evaluated across multiple criteria including compliance reliability, governance transparency, procurement efficiency, cybersecurity readiness, and infrastructure resilience. Each criterion is weighted using expert judgment and analytic hierarchy processes to determine its contribution to systemic risk exposure. Fuzzy evaluation techniques enable the modeling of ambiguous or incomplete regulatory information, which is common in public sector governance systems (Moeinzadeh & Hajfathaliha, 2009).

To quantify systemic vulnerability, the study calculates network vulnerability indicators including node centrality, dependency intensity, regulatory exposure index, and propagation reach. Nodes with high centrality and high regulatory exposure represent critical points where compliance failures may generate significant systemic disruptions. These metrics allow the identification of high-risk institutions, regulatory bottlenecks, and governance gaps that may compromise supply chain resilience. The vulnerability indicators are also integrated with value-for-money assessment principles to evaluate how regulatory risks affect public resource utilization and procurement efficiency (Ameyaw et al., 2015).

Simulation techniques are used to evaluate the propagation of regulatory risks under different governance scenarios. Monte Carlo simulations generate multiple disruption scenarios by introducing regulatory compliance failures, procurement irregularities, cybersecurity breaches, or policy enforcement delays at selected nodes. The propagation model then estimates the resulting ripple effects across the supply chain network. These simulations provide insights into systemic resilience, recovery capacity, and regulatory intervention effectiveness. They also help evaluate the effectiveness of governance reforms such as digital procurement systems, transparency initiatives, and compliance monitoring platforms (Floridi, 2018; Carr, 2016).

The study further integrates regulatory analytics dashboards and business intelligence techniques to visualize risk propagation patterns and systemic vulnerability indicators. Interactive dashboards display network structures, risk scores, and propagation pathways, allowing policymakers and regulatory authorities to monitor emerging risks and prioritize interventions. Data visualization supports evidence-based decision making and aligns with digital transformation initiatives in public administration (Seyi-Lande, Oziri, & Arowogbadamu, 2018; Clohessy, Acton, & Morgan, 2017).

Validation of the regulatory risk propagation model is conducted through sensitivity analysis and expert review. Sensitivity analysis examines how variations in compliance probabilities, governance capacity indicators, and supply chain dependencies influence propagation outcomes. Expert validation is obtained from procurement regulators, public sector auditors, and supply chain management professionals who evaluate the model's assumptions, parameters, and analytical outputs. This process ensures methodological robustness and enhances the practical relevance of the proposed framework for public sector governance.

The final stage synthesizes the analytical findings to identify systemic vulnerabilities, regulatory bottlenecks, and governance weaknesses within public sector supply chains. The study develops policy recommendations aimed at strengthening regulatory monitoring, improving compliance analytics, enhancing digital procurement infrastructure, and promoting collaborative governance mechanisms across supply chain stakeholders. By integrating systems modeling, regulatory analytics, and network-based vulnerability analysis, the methodology provides a comprehensive framework for understanding and mitigating systemic risks within public sector supply chain ecosystems.



Figure 1: Flowchart of the study methodology

## 2.2. Conceptual Foundations and Theoretical Framework

Regulatory Risk Propagation Models for systemic vulnerability analysis in public sector supply chains are grounded in an interdisciplinary conceptual foundation that integrates regulatory theory, network science, systems thinking, and public administration scholarship. At the core of this framework is the definition of regulatory risk as the probability and impact of adverse outcomes arising from changes in laws, policies, enforcement practices, compliance standards, or oversight mechanisms that govern procurement and service delivery activities. In public sector supply chains, regulatory risk extends beyond non-compliance penalties; it encompasses disruptions triggered by policy reforms, audit findings, fiscal controls, eligibility rule modifications, sanctions, judicial interpretations, and administrative directives (Ugwu-Oju, Okeke & Nwankwo, 2018). These regulatory events may alter contractual obligations, delay payments, suspend suppliers, reallocate budgets, or impose new reporting burdens, thereby affecting operational stability across interconnected actors. Systemic vulnerability, in this context, refers to the susceptibility of the entire supply network to cascading failures when exposed to such regulatory shocks. It reflects structural fragilities embedded in interdependencies, concentration risks, procedural rigidities, and institutional bottlenecks that amplify disturbances beyond their original point of origin.

Understanding how regulatory risk evolves into systemic vulnerability requires moving from isolated compliance assessments toward relational and structural analysis. Network theory provides a foundational lens for conceptualizing public sector supply chains as interconnected systems composed of nodes and ties. Nodes represent ministries, procurement agencies, contractors, subcontractors, financial controllers, oversight bodies, and digital procurement platforms, while ties represent contractual relationships, information flows, funding channels, and accountability linkages. Within this networked architecture, regulatory disturbances act as exogenous or endogenous shocks introduced at specific nodes. The propagation of such shocks depends on network topology, including centrality measures, clustering coefficients, density, and dependency ratios. Highly central nodes, such as central procurement authorities or major contractors, exhibit greater potential to transmit regulatory disturbances across multiple pathways. Interdependency modeling further clarifies how reliance on single suppliers, concentrated approval authority, or synchronized compliance schedules increases vulnerability to cascading effects. When a regulatory intervention constrains one node, dependent nodes may experience operational delays, liquidity pressures, or compliance backlogs, thereby reinforcing a chain reaction.

Interdependency modeling also highlights the nonlinearity of regulatory risk transmission. In public sector supply chains, relationships are often multiplex, meaning that actors are connected through multiple channels simultaneously, such as financial oversight, legal reporting, and operational coordination. These overlapping ties create feedback loops that can either dampen or amplify regulatory disturbances. For example, an audit-induced suspension of a contractor may not only halt project execution but also trigger financial clawbacks, reputational reviews, and additional compliance scrutiny across related agencies (Uzundu & Ofoedu, 2011, Yeboah & Enow, 2018). Network-based approaches therefore enable the identification of critical thresholds, tipping points, and contagion pathways that define systemic vulnerability. They also support the assessment of resilience-enhancing strategies, such as supplier diversification, decentralization of decision rights, and redundancy in

approval mechanisms. Figure 2 shows figure of updated model of supply chain risk management presented by Williams, Lueg & LeMay, 2008.

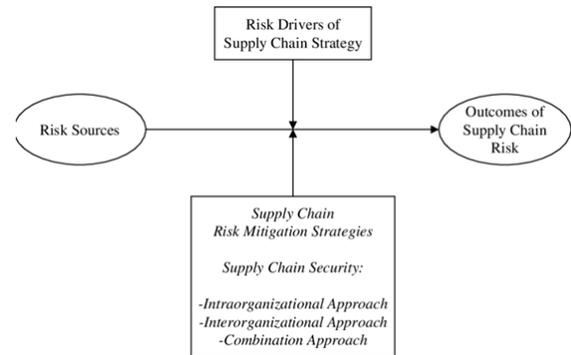


Figure 2: Updated model of supply chain risk management (Williams, Lueg & LeMay, 2008).

Systems dynamics theory deepens this analysis by introducing temporal and feedback-oriented perspectives. Regulatory risk propagation is rarely instantaneous; it unfolds over time through reinforcing and balancing feedback loops. Systems dynamics conceptualizes public procurement ecosystems as dynamic structures characterized by stocks, flows, delays, and nonlinear interactions. Regulatory shocks may initially produce limited visible disruption but gradually accumulate pressure within compliance backlogs, delayed disbursements, or administrative bottlenecks. These accumulations can reach tipping points where minor additional regulatory adjustments trigger disproportionate operational consequences (Onovo, Gado & Atobatele, 2012, Ugwu-Oju, Okeke & Nwankwo, 2018). Reinforcing feedback loops, such as escalating scrutiny following initial compliance failures, may intensify vulnerability, while balancing loops, such as adaptive policy clarification or emergency exemptions, may restore equilibrium. By modeling these interactions, Regulatory Risk Propagation Models capture the evolving trajectory of systemic exposure rather than relying on static risk snapshots.

The concept of complex adaptive systems further enriches the theoretical foundation. Public sector supply chains are not linear command-and-control structures; they are adaptive ecosystems composed of heterogeneous actors with varying incentives, capacities, and interpretations of regulatory requirements. Agencies, suppliers, oversight bodies,

and political authorities continuously adjust their behavior in response to regulatory signals, resource constraints, and performance expectations. Such adaptation can generate emergent outcomes that are not predictable from individual components alone. For instance, stringent compliance reforms intended to strengthen accountability may inadvertently encourage risk-averse behavior, slow procurement cycles, or reduce supplier participation, thereby increasing systemic fragility (Ugwu-Oju, Okeke & Nwankwo, 2018). Complex adaptive systems theory emphasizes path dependence, co-evolution, and self-organization, suggesting that regulatory risk propagation is shaped by historical institutional patterns and adaptive learning processes. Consequently, vulnerability is not merely structural but also behavioral and institutional. Figure 3 shows zones of risk propagation in supply network presented by Ghadge, Dani & Kalawsky, 2011.

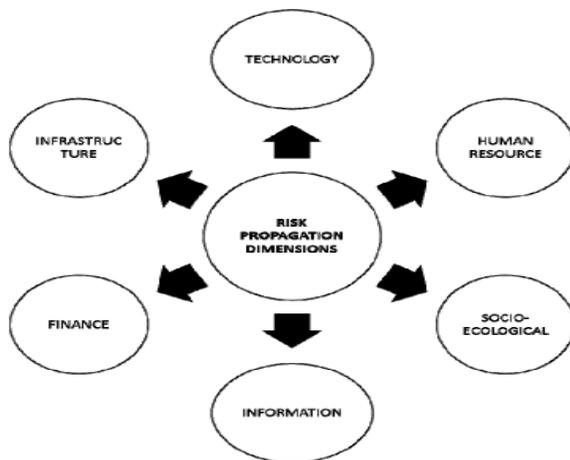


Figure 3: Zones of risk propagation in supply network (Ghadge, Dani & Kalawsky, 2011).

Governance and public administration risk theories provide normative and institutional grounding for these analytical approaches. Public governance frameworks emphasize accountability, transparency, legitimacy, and public value creation as central objectives of regulatory systems. Regulatory interventions are designed to mitigate corruption, ensure fiscal discipline, and protect citizen interests. However, risk-based governance scholarship recognizes that regulatory regimes can simultaneously introduce operational uncertainty and coordination costs (Yetunde, Onyelucheya & Dako, 2018). The theory of risk regulation underscores the trade-offs

between control and flexibility, highlighting that excessive rigidity may undermine responsiveness, while insufficient oversight may expose systems to misconduct and inefficiency. Within this context, regulatory risk propagation models serve as instruments for balancing these competing imperatives by quantifying how regulatory intensity interacts with network structure and institutional capacity.

Public administration risk theories also draw attention to bureaucratic behavior, institutional isomorphism, and organizational resilience. Agencies operating within hierarchical structures may exhibit compliance-driven decision-making that prioritizes rule adherence over outcome optimization. Such behavior can create bottlenecks when regulatory requirements change rapidly. Institutional theory suggests that organizations tend to conform to prevailing norms and regulatory templates, potentially reinforcing homogeneity across supply networks. While standardization can enhance predictability, it may also concentrate vulnerability when identical compliance processes are disrupted simultaneously (Awe, Akpan & Adekoya, 2017, Osabuohien, 2017). Organizational resilience theory complements this perspective by emphasizing adaptability, redundancy, and learning capacity as buffers against systemic shocks. Regulatory Risk Propagation Models integrate these governance insights by incorporating institutional characteristics, decision authority distribution, and adaptive capabilities into vulnerability assessments. Figure 4 shows supply chain risk management system presented by Moeinzadeh & Hajfathaliha, 2009.

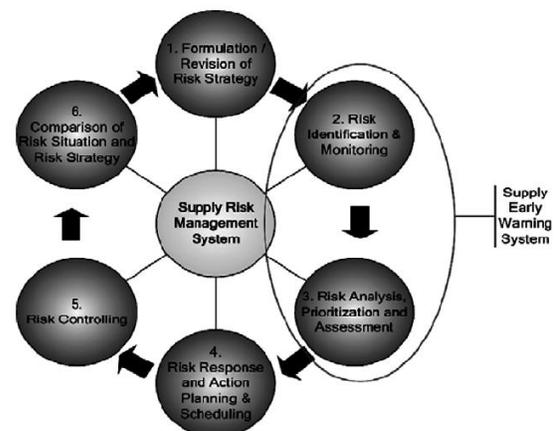


Figure 4: Supply Chain Risk Management System (Moeinzadeh & Hajfathaliha, 2009).

The integration of these theoretical strands produces a comprehensive conceptual framework for analyzing systemic vulnerability in public sector supply chains. Regulatory risk is conceptualized as a multidimensional disturbance originating from policy, legal, or oversight domains. Network theory elucidates structural pathways through which disturbances travel, while interdependency modeling quantifies exposure and concentration risks. Systems dynamics captures temporal evolution and feedback effects, and complex adaptive systems theory explains emergent behaviors and adaptive responses. Governance and public administration risk theories provide normative context and highlight institutional drivers of vulnerability and resilience (Auzzir, Haigh & Amaratunga, 2014, Bwalya & Mutula, 2016).

By synthesizing these foundations, Regulatory Risk Propagation Models move beyond descriptive compliance analysis toward predictive systemic evaluation. They enable the identification of structurally critical nodes, dynamic amplification mechanisms, and governance design features that influence propagation intensity. This theoretical integration supports the development of analytical tools capable of stress-testing regulatory reforms, evaluating policy scenarios, and guiding resilience-enhancing interventions (Awe & Akpan, 2017, Isa, 2019, Udechukwu, 2018). Ultimately, the conceptual framework underscores that regulatory risk in public sector supply chains is not merely a legal or procedural issue but a systemic phenomenon shaped by structural interdependencies, adaptive behaviors, and governance architectures.

### 2.3. Regulatory Risk Sources in Public Sector Supply Chains

Regulatory risk in public sector supply chains originates from multiple, often overlapping sources that reflect the legal, fiscal, political, and institutional environments within which public procurement operates. Unlike private supply networks that may adjust contractual terms with relative flexibility, public systems are embedded in statutory frameworks and formal accountability structures that condition every stage of sourcing, contracting, payment, and performance evaluation (Bankole, Osei-Bryson & Brown, 2015, Liu, et al., 2015). These regulatory risk

sources form the initiating triggers in Regulatory Risk Propagation Models, acting as disturbances that can diffuse through interdependent actors and amplify systemic vulnerability. Understanding these sources is therefore essential for modeling how regulatory shocks emerge, intensify, and cascade across large-scale public procurement ecosystems.

One of the most significant sources of regulatory risk arises from policy and legislative changes. Governments frequently introduce new procurement laws, amend bidding thresholds, revise local content requirements, update environmental standards, or reform anti-corruption frameworks. While such changes are often designed to enhance transparency, efficiency, or equity, they may simultaneously disrupt ongoing contracts, alter supplier eligibility criteria, or require rapid system reconfiguration (Aye and Tawose, 2015). For example, the enactment of stricter compliance documentation rules can delay bid evaluations and contract awards if agencies and suppliers are unprepared. Similarly, the introduction of digital procurement mandates may require technological upgrades that smaller suppliers struggle to implement, leading to market exits and reduced competition. Policy reforms can also create transitional uncertainty, particularly when implementation guidelines lag behind legislative announcements. In Regulatory Risk Propagation Models, these changes are conceptualized as exogenous shocks with varying intensity and latency periods. Their systemic impact depends on the degree of centralization within the procurement network, the concentration of supplier dependencies, and the adaptability of institutional processes.

Compliance failures and audit interventions represent another critical regulatory risk source. Public sector supply chains are subject to continuous oversight by internal audit units, supreme audit institutions, anti-corruption agencies, and legislative committees. When compliance deficiencies are detected such as improper tender evaluation, contract variations without approval, payment irregularities, or failure to meet reporting standards corrective actions may include suspension of contracts, recovery of funds, blacklisting of suppliers, or disciplinary measures against officials. While these interventions are necessary for accountability, they may generate ripple

effects across interconnected projects and service delivery functions. The suspension of a major contractor, for instance, can halt infrastructure development, delay associated subcontractors' payments, and trigger liquidity pressures across the supply network (Ameyaw, Adjei-Kumi & Owusu-Manu, 2015, Garcia & Kelly, 2016). Audit findings may also lead to tightened oversight requirements, increasing administrative burdens and slowing procurement cycles. In propagation modeling, compliance failures function as endogenous shocks that originate within the system and are amplified by feedback loops, particularly when multiple agencies rely on similar compliance processes or share centralized approval authorities.

Budgetary controls and fiscal constraints constitute a structural regulatory risk source embedded in public financial management systems. Public sector supply chains operate within annual budget cycles, expenditure ceilings, and appropriation rules that determine when and how funds can be committed and disbursed. Fiscal tightening measures, mid-year budget revisions, delayed appropriations, or cash flow rationing can disrupt payment schedules and contract execution timelines. Even when procurement processes are legally compliant, delayed disbursements may erode supplier confidence and reduce participation in future tenders. Fiscal constraints may also lead to contract renegotiations, scope reductions, or cancellation of projects, thereby affecting downstream suppliers and service beneficiaries (Aye and Tawose, 2016, Lawal & Oduleye, 2018). In highly centralized systems, a single treasury directive to suspend or defer payments can simultaneously impact multiple ministries and contractors. Regulatory Risk Propagation Models treat fiscal interventions as high-impact nodes capable of triggering cascading financial stress, particularly in networks characterized by limited supplier diversification and thin liquidity buffers.

Sanctions, litigation, and geopolitical influences further expand the spectrum of regulatory risk. Sanctions may arise from anti-corruption investigations, violation of procurement rules, or non-compliance with international trade agreements. When suppliers are sanctioned or blacklisted, public agencies must rapidly identify alternative providers, often under

urgent service delivery pressures. Litigation stemming from bid disputes, contract termination claims, or enforcement actions can freeze procurement processes and create legal uncertainty. In some cases, court injunctions may suspend project implementation pending judicial review. Geopolitical developments, including trade restrictions, diplomatic tensions, or cross-border regulatory changes, can disrupt international sourcing arrangements, particularly for specialized goods and services (Kavishe, Jefferson & Chileshe, 2018, Ndevu & Muller, 2017). Public sector supply chains that depend on imported equipment or foreign technical expertise are especially vulnerable to such shocks. In propagation models, sanctions and geopolitical events are characterized by both direct operational impacts and indirect reputational and financial effects that reverberate across network ties.

Institutional and bureaucratic bottlenecks represent a more endogenous yet pervasive regulatory risk source. Public procurement systems often involve multiple approval layers, standardized documentation procedures, and inter-agency coordination mechanisms. While these structures are designed to ensure oversight and accountability, they may create rigidity that slows adaptation to regulatory change. Delays in issuing implementing regulations, inconsistent interpretation of compliance requirements across departments, and limited capacity in oversight units can generate uncertainty and backlog accumulation (Lawal & Oduleye, 2018, Okonkwo, Ogunwale & Okeke, 2018). Bureaucratic inertia may exacerbate the impact of new policy directives, as agencies struggle to interpret and operationalize revised rules. In decentralized systems, variation in institutional capacity across regions may produce uneven compliance outcomes, creating pockets of vulnerability that propagate upward to central authorities. Regulatory Risk Propagation Models incorporate these bottlenecks as structural amplifiers, recognizing that propagation intensity is influenced not only by the initial shock but also by the responsiveness and coordination capacity of institutional actors.

The interaction among these regulatory risk sources is particularly significant for systemic vulnerability analysis. Policy reforms may trigger audit interventions when compliance gaps are exposed

during transition periods. Fiscal constraints may intensify compliance pressures as agencies prioritize cost containment over procedural flexibility. Litigation may arise in response to abrupt policy shifts or sanction decisions, further complicating implementation. Geopolitical restrictions may necessitate emergency procurement measures that increase oversight scrutiny and audit risk (Carr, 2016, Whyte & Olivier, 2016). These overlapping dynamics create complex propagation pathways that are nonlinear and context-dependent. A single regulatory event can activate multiple risk channels simultaneously, leading to cascading disruptions that extend beyond the originating agency.

From a modeling perspective, distinguishing among these sources allows for the calibration of shock parameters within Regulatory Risk Propagation Models. Policy changes may be assigned moderate-to-high intensity with transitional latency; compliance failures may exhibit localized initiation with rapid amplification; fiscal constraints may represent systemic, high-centrality shocks; sanctions and litigation may introduce unpredictable but high-impact disruptions; and bureaucratic bottlenecks may function as persistent vulnerability multipliers. By quantifying these characteristics, analysts can simulate propagation scenarios and identify threshold conditions under which public sector supply chains approach systemic breakdown (Olude & Badmus, 2015, Kolndadacha, et al., 2013).

Ultimately, regulatory risk sources in public sector supply chains reflect the inherent tension between accountability and operational continuity. While regulatory mechanisms are essential for safeguarding public resources and ensuring transparency, their design and implementation can inadvertently introduce fragility when interdependencies are not fully understood (De Herdt & de Sardan, 2015, Floridi, 2018). Regulatory Risk Propagation Models provide a structured approach to mapping these sources, analyzing their interactions, and evaluating resilience-enhancing strategies. By recognizing policy, compliance, fiscal, legal, geopolitical, and institutional factors as interconnected drivers of systemic exposure, public administrators can move from reactive crisis management toward anticipatory governance that

strengthens stability across complex supply ecosystems.

#### 2.4. Architecture of Regulatory Risk Propagation Models

The architecture of Regulatory Risk Propagation Models (RRPM) for systemic vulnerability analysis in public sector supply chains is designed to translate complex regulatory environments into structured, analyzable network systems capable of simulating shock diffusion and vulnerability clustering. At its core, the architecture rests on a formal representation of actors, relationships, dependencies, and dynamic processes that collectively determine how regulatory disturbances originate, travel, and intensify across procurement ecosystems (Okonkwo, Ogunwole & Okeke, 2018, Olamide & Badmus, 2018). By integrating network modeling, probabilistic simulation, and systems dynamics principles, the model provides a rigorous framework for identifying critical fragilities embedded within public supply structures.

The foundational layer of the architecture begins with node and edge representation of supply chain actors. Nodes represent institutional and operational entities within the public procurement ecosystem, including ministries, departments, agencies, central procurement authorities, treasury units, oversight bodies, prime contractors, subcontractors, financial intermediaries, logistics providers, and digital procurement platforms. Each node is assigned attributes reflecting regulatory exposure, compliance capacity, financial resilience, operational criticality, and governance maturity. These attributes serve as state variables that evolve as shocks propagate. Edges represent the formal and informal relationships connecting nodes (Kerber, 2016, McDermott, 2017). These relationships may include contractual agreements, funding flows, information exchange channels, reporting hierarchies, approval dependencies, and regulatory oversight linkages. Edges are weighted to reflect the strength and direction of influence, capturing both direct and indirect dependencies. For example, a prime contractor may have strong financial and operational edges with subcontractors, while oversight agencies may exert directional regulatory influence through compliance monitoring ties. This structured

representation transforms the public sector supply chain into a dynamic graph where regulatory risk can be modeled as a transmissible disturbance.

Building upon this network foundation, the second architectural component incorporates interdependency matrices and centrality metrics. The interdependency matrix formalizes the degree to which each node relies on others for operational continuity, financial viability, or regulatory clearance. These matrices can be binary or weighted, capturing varying levels of dependence intensity. For instance, a ministry may depend on a central treasury for disbursement approval, while multiple contractors may depend on a single digital procurement platform for bid submission (Lawal & Oduleye, 2019). Interdependency matrices enable the quantification of exposure concentration, identifying clusters where failure in one node disproportionately affects others. Centrality metrics derived from network theory such as degree centrality, betweenness centrality, closeness centrality, and eigenvector centrality are embedded within the model to assess systemic importance. Nodes with high degree centrality have numerous connections and thus multiple propagation pathways. Nodes with high betweenness centrality act as bridges between otherwise disconnected clusters, making them critical conduits for shock transmission. Eigenvector centrality captures influence based on connections to other influential nodes, highlighting structurally dominant actors within the procurement network. These metrics allow the model to identify structurally critical nodes whose regulatory disruption would generate cascading systemic consequences.

The third architectural element focuses on shock initiation variables and latency effects. Regulatory risk propagation does not occur spontaneously; it originates from identifiable initiating events such as legislative reforms, audit findings, budgetary directives, sanctions, litigation, or administrative reinterpretations of compliance rules. Within the model, each shock is characterized by parameters including intensity, scope, probability of occurrence, and temporal latency. Intensity reflects the magnitude of regulatory disruption imposed on the initiating node, while scope determines whether the disturbance is localized or system-wide. Probability parameters allow stochastic modeling of regulatory events,

enabling Monte Carlo simulations of different risk scenarios. Latency effects capture the delay between shock initiation and observable operational consequences (De Bruyn, 2014, Kanyane & Sausi, 2015). For example, a change in procurement documentation requirements may not immediately halt operations but may gradually create backlog accumulation, delayed approvals, and supplier withdrawal over time. Latency modeling introduces temporal realism into the architecture, allowing analysts to simulate how regulatory disturbances evolve and accumulate rather than assuming instantaneous impact.

The dynamic behavior of the architecture is governed by feedback loops and amplification mechanisms. Regulatory risk propagation in public sector supply chains is rarely linear; it is shaped by reinforcing and balancing feedback processes that either intensify or dampen shock transmission. Reinforcing feedback loops may occur when initial compliance failures trigger increased oversight scrutiny, leading to additional reporting requirements, which in turn slow procurement processes and generate further compliance deviations. This cyclical pattern can amplify systemic vulnerability (Anioke & Atima, 2018, Badmus & Olamide, 2018). Financial feedback loops may arise when delayed payments reduce supplier liquidity, leading to performance deterioration, contractual disputes, and additional audit attention. Conversely, balancing feedback loops may stabilize the system through adaptive interventions such as policy clarification, emergency exemptions, temporary funding reallocations, or rapid supplier substitution. The architecture embeds these feedback processes using system dynamics equations that adjust node state variables based on cumulative effects and response mechanisms.

Amplification mechanisms within the architecture are closely linked to structural concentration and dependency asymmetry. In networks characterized by high centralization, shocks introduced at central nodes can propagate rapidly due to dense connectivity. Amplification may also occur when multiple nodes share similar regulatory vulnerabilities, such as reliance on a single compliance platform or uniform approval procedures (Ike, et al., 2018, Kyere Yeboah & Enow, 2018). When such homogeneous structures

are disrupted, the disturbance affects a broad segment of the network simultaneously. The architecture therefore incorporates clustering coefficients and dependency concentration indices to detect vulnerability hotspots. These indicators help determine threshold conditions under which local disturbances escalate into systemic breakdowns (Bygrave, 2014, Taylor, 2017).

To enhance predictive capacity, the architecture integrates probabilistic updating mechanisms that adjust node vulnerability scores as new information becomes available. Bayesian updating allows the model to refine risk estimates when additional audit data, fiscal reports, or compliance assessments are introduced. This adaptive feature transforms the RRPM from a static diagnostic tool into a dynamic decision-support system capable of continuous learning. By recalibrating propagation probabilities and centrality influence based on real-time data, the architecture reflects the evolving nature of public governance environments (Adamah, et al., 2016, Lawal & Oduleye, 2018).

Visualization and dashboard components further operationalize the architecture. Network maps display nodes according to vulnerability scores and centrality rankings, highlighting critical actors and propagation pathways. Scenario analysis modules allow policymakers to simulate hypothetical regulatory reforms and assess their systemic implications before implementation. Stress-testing features evaluate resilience under extreme but plausible regulatory shocks, identifying structural weaknesses that require mitigation strategies (Adejo and Osinibi, 2016).

The integrated architecture of Regulatory Risk Propagation Models thus combines structural representation, dependency quantification, temporal dynamics, and adaptive feedback modeling into a coherent analytical framework. Node and edge modeling provides the structural skeleton of the public sector supply chain. Interdependency matrices and centrality metrics quantify systemic importance and exposure. Shock initiation variables and latency parameters introduce probabilistic and temporal realism (Dietz, et al., 2018, Taylor, Floridi & Van der Sloot, 2017). Feedback loops and amplification mechanisms capture nonlinear dynamics that define

systemic vulnerability. Together, these components enable a comprehensive simulation environment where regulatory disturbances can be analyzed not only in isolation but as interconnected phenomena capable of reshaping entire procurement ecosystems. By formalizing these relationships within a rigorous modeling architecture, policymakers and analysts gain the capacity to anticipate cascading disruptions, strengthen resilience, and design regulatory frameworks that balance accountability with operational stability in complex public sector supply chains (Aye and Tawose, 2015, Lawal & Oduleye, 2018).

## 2.5. Methodological Framework for Systemic Vulnerability Analysis

The methodological framework for systemic vulnerability analysis within Regulatory Risk Propagation Models (RRPM) in public sector supply chains is designed to translate complex institutional interdependencies into quantifiable and testable analytical structures. The objective is not merely to identify isolated regulatory risks but to model how such risks diffuse across interconnected procurement networks and generate cascading effects. This requires integrating structured administrative data, network modeling techniques, probabilistic reasoning, and simulation-based stress testing into a unified analytical workflow capable of capturing both structural and dynamic dimensions of vulnerability (Anioke & Atima, 2018, Badmus & Olamide, 2018).

The foundation of the methodological framework begins with data acquisition and integration. Public sector supply chains generate extensive administrative datasets that can be systematically leveraged for vulnerability analysis. Procurement databases provide detailed records of tender announcements, contract awards, supplier participation, bid evaluation outcomes, contract modifications, delivery milestones, and payment histories. These datasets reveal patterns of supplier concentration, dependency chains, procurement cycle durations, and financial exposure. Compliance records, including audit findings, internal control assessments, regulatory breach reports, sanctions registers, and performance evaluation documents, provide insight into historical risk triggers and governance weaknesses. Treasury

disbursement logs and budget execution reports add a fiscal dimension by identifying payment delays, expenditure ceilings, and reallocation decisions that may influence supply chain stability. When integrated, these datasets allow the construction of a relational database linking institutional actors, financial flows, contractual obligations, and compliance events (Chiaraviglio, et al., 2017, Yu, 2016). Data preprocessing involves cleaning inconsistencies, resolving entity identities across multiple databases, standardizing time stamps, and coding regulatory events according to type and severity. The resulting dataset forms the empirical backbone for constructing network structures and calibrating risk parameters.

Network modeling constitutes the structural core of the methodological framework. Public sector supply chains are conceptualized as directed weighted graphs in which nodes represent ministries, agencies, oversight bodies, suppliers, and financial controllers, while edges represent contractual, financial, informational, or regulatory dependencies. Edge weights capture the strength of dependence, measured through contract value proportions, frequency of transactions, shared compliance processes, or approval authority relationships (Aye and Tawose, 2016, Olamide & Badmus, 2018). Network construction may rely on adjacency matrices derived from procurement records, where each matrix entry quantifies the presence and magnitude of interaction between two actors. Once constructed, the network is analyzed using structural metrics such as degree centrality to assess connectivity, betweenness centrality to identify bridging actors, closeness centrality to measure systemic reach, and eigenvector centrality to determine influence within clusters. These metrics enable identification of structurally critical nodes whose disruption would have disproportionate systemic impact.

Beyond static structural assessment, simulation techniques are incorporated to model dynamic propagation. Regulatory shocks are introduced into the network as state changes in initiating nodes, defined by parameters such as severity, duration, and compliance impact. Propagation rules determine how disturbances travel along edges, often proportional to edge weights and moderated by node resilience attributes such as financial liquidity, compliance

capacity, or redundancy in supplier networks (Akinrinoye, et al., 2015, Aminu-Ibrahim, Ogbete & Ambali, 2019). Time-stepped simulations allow analysts to observe cascading effects across multiple iterations, tracking changes in vulnerability scores and operational continuity metrics. System performance indicators, such as percentage of delayed contracts or cumulative financial exposure, are computed at each iteration to measure systemic stress.

Probabilistic modeling enhances realism by acknowledging uncertainty in regulatory events and behavioral responses. Bayesian updating mechanisms are integrated to revise risk probabilities as new information becomes available. For example, if audit records reveal increasing non-compliance trends within a particular agency, the posterior probability of future regulatory intervention affecting that node increases accordingly. Bayesian inference allows incorporation of prior distributions derived from historical regulatory events and iterative refinement based on observed data. This dynamic adjustment ensures that the model reflects evolving governance conditions rather than static assumptions (Adedoyin & Falowo, 2017, Mamushiane & Dlamini, 2017). Conditional probability structures are also used to capture correlated risks. For instance, the likelihood of supplier suspension may increase if fiscal constraints coincide with heightened audit scrutiny. Such joint probability modeling improves the predictive power of the RRPm by accounting for interdependent risk factors.

Monte Carlo simulation is employed to evaluate the stochastic behavior of regulatory risk propagation under multiple plausible scenarios. By randomly sampling from probability distributions associated with shock occurrence, severity, and latency, thousands of simulation runs can be executed to estimate distributions of systemic outcomes. Each iteration represents a possible future trajectory of regulatory disturbance across the network. Aggregate results provide probability distributions for key vulnerability indicators, such as the proportion of affected contracts, total financial loss exposure, or time to systemic recovery (Aransi, et al., 2018, Farounbi, et al., 2018, Odejebi & Ahmed, 2018). Confidence intervals derived from these simulations allow policymakers to assess not only expected

outcomes but also tail risks associated with extreme but plausible regulatory shocks. Sensitivity analysis is conducted by varying key parameters, such as dependency weights or compliance responsiveness, to identify factors that most strongly influence systemic resilience.

Stress-testing approaches complement Monte Carlo simulation by deliberately imposing extreme regulatory scenarios to evaluate structural robustness. These scenarios may include sudden suspension of a highly central contractor, abrupt budgetary freeze by the treasury, simultaneous audit interventions across multiple agencies, or introduction of stringent legislative reforms with immediate effect (Mako, 2018, Taufique, et al., 2017). Stress-testing measures system response by observing network fragmentation, loss of connectivity, escalation of vulnerability scores, and decline in service delivery indicators. Recovery modeling may also be incorporated to simulate adaptive interventions such as supplier substitution, emergency funding allocation, or regulatory clarification. The difference between stress-induced impact and recovery trajectory provides insight into institutional resilience and adaptive capacity.

The methodological framework further incorporates validation and calibration procedures to ensure empirical reliability. Historical case analysis of documented regulatory disruptions can be used to compare simulated propagation patterns with observed outcomes. Calibration involves adjusting propagation coefficients and resilience parameters until the model reproduces real-world impact magnitudes with acceptable accuracy. Cross-validation using subsets of data enhances robustness and prevents overfitting. Where quantitative data are limited, expert elicitation methods may supplement parameter estimation, particularly for rare but high-impact regulatory events (Odejobi & Ahmed, 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018).

Visualization tools are integrated to facilitate interpretability of complex simulation outputs. Network graphs display evolving vulnerability intensities through color gradients or node scaling, enabling rapid identification of propagation clusters (Aderemi, et al., 2018, Mfupe, Mekuria & Mzyece, 2017). Time-series plots track systemic performance

metrics across simulation iterations, while probability density functions illustrate outcome distributions under Monte Carlo runs. Interactive dashboards may allow policymakers to adjust shock parameters and immediately observe projected impacts, thereby transforming the methodological framework into a practical decision-support instrument (Ahmed & Odejobi, 2018, Nwafor, et al., 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018).

The strength of this methodological approach lies in its integration of structural network analytics, probabilistic reasoning, and scenario-based simulation. Data sources provide empirical grounding; network modeling captures relational dependencies; Bayesian updating accommodates uncertainty and learning; Monte Carlo simulation quantifies probabilistic outcomes; and stress-testing evaluates resilience under extreme conditions. Together, these techniques produce a comprehensive analytical system capable of diagnosing systemic vulnerability and anticipating cascading regulatory disruptions (Ahmed & Odejobi, 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018). By embedding quantitative rigor into regulatory risk analysis, the framework enables public administrators to move from reactive compliance monitoring toward predictive governance, strengthening stability and continuity in complex public sector supply chains.

## 2.6. Propagation Pathways and Vulnerability Clustering

Propagation pathways and vulnerability clustering within Regulatory Risk Propagation Models (RRPM) provide critical insight into how regulatory disturbances evolve from localized compliance events into system-wide disruptions across public sector supply chains. Unlike isolated operational risks, regulatory shocks possess the capacity to travel along formal governance structures, contractual ties, financial dependencies, and information channels, thereby generating cascading effects across multiple tiers of suppliers and agencies. Understanding these pathways requires recognizing that public procurement ecosystems are deeply interconnected networks where actors depend on shared regulatory approvals, funding streams, digital platforms, and oversight mechanisms. When a disturbance emerges at

one node, the resulting ripple effects are shaped by structural dependencies, response capacity, and the adaptive characteristics of institutional actors (Nwafor, et al., 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018).

Cascading failures across tiers represent the most visible manifestation of regulatory risk propagation. Public sector supply chains typically operate in multi-tiered structures composed of primary contractors, subcontractors, sub-tier suppliers, financial intermediaries, logistics providers, and oversight authorities. A regulatory event such as the suspension of a prime contractor following an audit finding can halt project execution at the first tier. However, the consequences rarely remain confined to that tier. Subcontractors dependent on the prime contractor may experience delayed payments or contract termination, triggering liquidity stress and workforce reductions (Campbell, et al., 2017, Chiaraviglio, et al., 2016). Suppliers providing materials or specialized services to subcontractors may subsequently face reduced demand or contractual disputes. Financial institutions extending credit lines to these firms may tighten lending terms in response to perceived instability. These inter-tier dependencies create a chain reaction in which a regulatory shock at a central node transmits downward and outward through operational and financial linkages. The cascading process may be accelerated when supply chains lack redundancy or when regulatory interventions occur simultaneously across multiple projects.

Propagation pathways are influenced by the density and configuration of network ties. In highly centralized procurement systems, where a small number of contractors or agencies manage a large share of public contracts, regulatory disturbances travel rapidly due to concentrated connectivity. Conversely, decentralized networks may diffuse shocks more slowly but can still experience clustering effects if regulatory requirements are uniformly applied across actors. Digital procurement platforms further shape propagation by serving as shared infrastructure nodes. If a regulatory change mandates new reporting standards within a centralized digital system, all participating suppliers may be simultaneously affected. Thus, cascading failures are not purely linear; they may radiate outward in multiple

directions, affecting actors that are indirectly linked through shared institutional processes (Nwafor, et al., 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018).

Critical node identification and concentration risk are central to understanding vulnerability clustering. Within RRPM frameworks, critical nodes are actors whose structural position amplifies the systemic impact of regulatory shocks. Network metrics such as betweenness centrality highlight nodes that act as bridges between otherwise distinct clusters, while eigenvector centrality identifies nodes connected to other influential actors. In public sector supply chains, central procurement authorities, treasury departments, or dominant contractors often occupy such positions. When regulatory disturbances affect these nodes through policy changes, sanctions, or fiscal directives their influence propagates widely due to their extensive connectivity. Concentration risk emerges when multiple projects or agencies rely on a single supplier, platform, or approval authority. Such reliance increases exposure to single-point failures (Nadeem, et al., 2018, Ndemo & Weiss, 2017). For example, if numerous infrastructure projects depend on one specialized contractor, regulatory sanctions against that contractor can disrupt a broad portfolio of public services simultaneously. Vulnerability clustering occurs when groups of interconnected nodes share similar dependencies or exposure characteristics, creating pockets of heightened systemic fragility.

Threshold conditions for systemic breakdown represent tipping points beyond which cascading failures escalate into widespread disruption. RRPM analysis emphasizes that regulatory risk does not always result in proportional outcomes; small disturbances can trigger disproportionate consequences when networks operate near critical thresholds. These thresholds may be defined by financial liquidity levels, compliance capacity limits, or network connectivity density. For instance, if delayed payments exceed a certain proportion of supplier revenue, liquidity stress may push multiple firms into insolvency, intensifying propagation. Similarly, if audit interventions occur in rapid succession without adequate institutional adaptation, administrative backlogs may accumulate until procurement processes stall across agencies

(Akinrinoye, et al., 2015). Network theory suggests that as connectivity increases, systems become more efficient but also more susceptible to rapid contagion once thresholds are crossed. Identifying these tipping points allows policymakers to implement preemptive mitigation strategies before vulnerability clustering reaches irreversible stages.

Regulatory rigidity versus adaptive governance plays a decisive role in shaping propagation intensity and clustering dynamics. Regulatory rigidity refers to inflexible compliance frameworks characterized by strict procedural mandates, limited discretionary authority, and slow responsiveness to changing circumstances. While rigidity may enhance formal accountability, it can exacerbate vulnerability when systems lack flexibility to absorb shocks (Ponelis & Holmner, 2015, Zimmermann, et al. 2015). For example, if procurement regulations prohibit rapid contract substitution following supplier suspension, projects may remain stalled for extended periods, amplifying cascading failures. Bureaucratic inertia may further delay policy clarification or emergency exemptions, prolonging disruption. In rigid systems, propagation pathways tend to be reinforced by formal hierarchies that centralize decision-making and restrict local problem-solving.

Adaptive governance, in contrast, introduces flexibility, learning capacity, and decentralized responsiveness into regulatory frameworks. Adaptive systems may include contingency clauses in contracts, diversified supplier pools, decentralized approval authority, and digital monitoring tools that enable rapid detection of emerging vulnerabilities. When regulatory disturbances occur, adaptive governance mechanisms can dampen propagation by reallocating resources, clarifying compliance requirements, or facilitating expedited procurement processes. Feedback loops within adaptive systems allow institutional actors to adjust behaviors based on real-time information, reducing the likelihood that local shocks escalate into systemic breakdown (Aransi, et al., 2018, Farounbi, et al., 2018, Odejebi & Ahmed, 2018). However, excessive flexibility without adequate oversight may create other forms of risk, such as inconsistent compliance enforcement or reduced transparency. Thus, balancing rigidity and

adaptability becomes a strategic governance challenge in minimizing vulnerability clustering.

Propagation pathways are further shaped by behavioral responses among actors. Suppliers may withdraw from public markets if regulatory uncertainty increases, thereby reducing competition and increasing concentration risk. Agencies may adopt risk-averse procurement practices that slow innovation and responsiveness. Oversight bodies may intensify scrutiny in response to isolated compliance failures, inadvertently creating broader administrative bottlenecks. These behavioral dynamics interact with structural dependencies to influence clustering patterns. RRPM frameworks therefore incorporate both structural and behavioral variables when modeling systemic vulnerability (Chetty, et al., 2018, Foster, et al., 2018).

Ultimately, propagation pathways and vulnerability clustering illustrate that regulatory risk in public sector supply chains is a networked and dynamic phenomenon. Cascading failures traverse multiple tiers, critical nodes amplify disturbances, threshold conditions determine tipping points, and governance design influences propagation intensity. By mapping these elements within a structured modeling framework, policymakers can identify where intervention is most effective whether through diversification strategies, decentralization of authority, enhanced liquidity buffers, or adaptive regulatory reform (Odejebi & Ahmed, 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018). Systemic vulnerability analysis thus shifts attention from isolated compliance events to the broader architecture of interdependence that defines public procurement ecosystems. Through anticipatory modeling of propagation pathways and clustering dynamics, public administrators can strengthen resilience and safeguard service continuity in the face of evolving regulatory environments.

## 2.7. Policy Implications and Risk Mitigation Strategies

Regulatory Risk Propagation Models (RRPM) offer significant policy implications for strengthening governance and mitigating systemic vulnerability in public sector supply chains. By shifting analytical focus from isolated compliance events to

interconnected propagation pathways, these models enable policymakers to anticipate cascading disruptions before they escalate into service breakdowns. The insights derived from systemic vulnerability analysis inform strategic interventions that balance accountability with operational continuity. Rather than relying solely on retrospective audits or rigid procedural controls, governments can adopt proactive, data-driven risk mitigation strategies that enhance resilience across procurement ecosystems (Clohessy, Acton & Morgan, 2017, Hinkelmann, et al., 2016).

One of the most immediate policy applications of RRPM lies in the development of early-warning dashboards supported by predictive analytics. Public sector supply chains generate large volumes of administrative data, including procurement timelines, supplier performance metrics, payment records, audit findings, and compliance reports. When integrated into a centralized analytics platform, these datasets can be transformed into real-time risk indicators. Predictive models can monitor deviations from baseline patterns, such as unusual delays in contract approvals, repeated compliance exceptions within specific agencies, or increased supplier withdrawal rates (Sunday & Vera, 2018, Westerman, Bonnet & McAfee, 2014). By applying network centrality metrics, dashboards can highlight nodes whose vulnerability scores are rising and whose disruption would likely trigger widespread propagation. Such visualization tools enable oversight bodies and procurement authorities to detect emerging clusters of regulatory risk and intervene at early stages. Predictive analytics further allow scenario simulation, enabling policymakers to test the systemic implications of proposed legislative changes, fiscal adjustments, or compliance reforms before implementation. The transition from reactive crisis management to anticipatory governance enhances transparency and supports evidence-based decision-making.

Diversification of suppliers and decentralization strategies represent structural mitigation measures derived from propagation analysis. Concentration risk is a primary driver of vulnerability clustering, particularly when public contracts are awarded to a small number of dominant suppliers or when procurement authority is centralized within a limited

set of institutions. RRPM simulations frequently reveal that shocks affecting highly central nodes propagate more rapidly and extensively than those affecting peripheral actors. To mitigate this risk, governments can promote diversified supplier portfolios, encourage participation from small and medium enterprises, and avoid overreliance on single-source contracting. Framework agreements that include multiple qualified vendors can provide redundancy in case one supplier becomes subject to regulatory sanctions or compliance suspension (Jain, 2014, Moshi & Mwakatumbula, 2017). Similarly, decentralizing approval authority across departments or regional units can reduce bottlenecks associated with centralized decision-making. While decentralization requires robust coordination mechanisms to maintain standardization and accountability, it can enhance adaptive capacity by enabling localized responses to regulatory disturbances. Balanced decentralization reduces systemic exposure by distributing decision rights and operational responsibilities across the network.

Adaptive compliance monitoring systems further strengthen resilience by introducing flexibility and continuous learning into regulatory oversight. Traditional compliance regimes often rely on periodic audits conducted after project milestones are completed, limiting their ability to prevent cascading effects. Adaptive monitoring leverages digital tools to track compliance metrics in real time, integrating automated alerts and anomaly detection algorithms. By embedding compliance checks within procurement workflows, agencies can identify potential breaches before they escalate into formal sanctions or suspensions. For example, automated verification of documentation completeness at bid submission can reduce the likelihood of post-award audit findings that disrupt contract execution (Liu, 2017, Stork, Calandro & Gamage, 2014). Adaptive systems also incorporate feedback loops that allow regulatory requirements to be clarified or adjusted when unintended consequences emerge. This responsiveness is particularly important during policy transitions, when new regulations may initially create uncertainty or administrative overload. Through iterative learning, compliance frameworks can evolve to maintain accountability without imposing unnecessary rigidity that amplifies vulnerability.

Strengthening institutional resilience frameworks is another critical policy implication. RRPM analysis highlights that systemic vulnerability is not solely determined by network structure but also by institutional capacity and governance culture. Agencies with robust internal controls, skilled procurement personnel, diversified funding sources, and clear contingency protocols are better positioned to absorb regulatory shocks. Investment in capacity building, including training in risk analytics, digital procurement tools, and adaptive governance practices, enhances the ability of public institutions to respond effectively to disturbances. Establishing contingency reserves or emergency procurement mechanisms can provide financial and operational buffers during periods of fiscal tightening or supplier suspension (Ahmed & Odejebi, 2018, Nwafor, et al., 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018). Cross-agency coordination committees may facilitate information sharing and collaborative problem-solving when regulatory events affect multiple departments simultaneously. Institutional resilience also depends on clear communication channels between policymakers, oversight bodies, and suppliers. Transparent dissemination of regulatory changes reduces uncertainty and supports smoother implementation.

Policy reform informed by RRPM findings may also involve recalibrating the balance between regulatory control and operational flexibility. Excessive rigidity in procurement rules can inadvertently increase systemic vulnerability by limiting adaptive responses. For instance, strict prohibitions against contract modification may prevent timely substitution of sanctioned suppliers, prolonging project delays. Introducing conditional flexibility clauses such as expedited re-tendering procedures or emergency exemptions can reduce propagation intensity without undermining accountability (Bankole, Osei-Bryson & Brown, 2015, Grubestic & Mack, 2015). At the same time, safeguards must ensure that flexibility does not create opportunities for misuse or corruption. Risk-based regulation, which tailors oversight intensity to the risk profile of projects and suppliers, offers a balanced approach that aligns compliance requirements with systemic exposure levels.

Collaborative engagement with suppliers further enhances mitigation strategies. Public sector supply chains are co-produced ecosystems in which suppliers play a vital role in maintaining resilience. Governments can encourage suppliers to adopt internal compliance management systems, diversify revenue streams, and maintain financial buffers. Joint risk assessment workshops and stakeholder consultations can foster shared understanding of regulatory changes and their potential systemic effects. By building trust-based relationships grounded in transparency and accountability, public agencies and suppliers can coordinate more effectively during disruptions (Donou-Adonsou, Lim & Mathey, 2016, Gareeb & Naicker, 2015).

Technological innovation supports these policy strategies. Blockchain-enabled procurement platforms may enhance traceability and reduce fraud-related regulatory interventions. Artificial intelligence tools can detect anomalies in procurement data, flagging potential compliance risks before they materialize into audit findings. Integrated enterprise resource planning systems can synchronize budgetary controls with procurement workflows, minimizing payment delays and fiscal uncertainty. However, technological adoption must be accompanied by governance frameworks that address data privacy, cybersecurity, and ethical considerations (Ahmed & Odejebi, 2018, Seyi-Lande, Arowogbadamu & Oziri, 2018).

Ultimately, the policy implications of Regulatory Risk Propagation Models extend beyond technical modeling to broader governance reform. By illuminating how regulatory disturbances spread and cluster within public sector supply chains, RRPM provides actionable intelligence for designing mitigation strategies that address both structural dependencies and institutional behavior. Early-warning dashboards enhance anticipatory oversight; diversification and decentralization reduce concentration risk; adaptive compliance systems promote flexibility and learning; and strengthened resilience frameworks build absorptive capacity (Chen, Feamster & Calandro, 2017, Garcia & Kelly, 2016). Together, these measures enable governments to safeguard service continuity, protect public resources, and maintain public trust in complex regulatory environments. Through systematic

application of propagation insights, public administrators can transform regulatory risk management from a reactive compliance function into a strategic pillar of resilient public governance.

## 2.8. Conclusion

Regulatory Risk Propagation Models (RRPM) provide a comprehensive analytical framework for understanding how regulatory disturbances evolve into systemic vulnerabilities within public sector supply chains. The central insight emerging from this study is that regulatory risk is not an isolated compliance phenomenon but a networked and dynamic process shaped by structural interdependencies, institutional design, and adaptive capacity. Public procurement ecosystems operate through interconnected actors linked by contractual, financial, informational, and oversight relationships. When regulatory shocks such as policy reforms, audit interventions, fiscal controls, sanctions, or administrative reinterpretations are introduced at one node, their effects can travel through these linkages, generating cascading failures across multiple tiers. The intensity and reach of propagation depend on network topology, concentration risk, threshold conditions, and the presence of reinforcing or balancing feedback mechanisms. By integrating network theory, probabilistic modeling, systems dynamics, and governance principles, RRPM shifts analysis from static compliance assessment toward predictive systemic evaluation.

The study contributes to public sector risk governance by operationalizing systemic vulnerability as a measurable and modelable construct. Traditional public administration approaches often emphasize rule adherence and post-event auditing, which, while essential for accountability, provide limited foresight into cascading consequences. RRPM introduces a forward-looking perspective that identifies critical nodes, dependency clusters, and tipping points before disruption escalates. It enhances governance capacity by embedding risk analytics within procurement and regulatory frameworks, allowing institutions to balance transparency and operational resilience. The model's emphasis on interdependency matrices, centrality metrics, shock simulation, and probabilistic updating strengthens analytical rigor in public risk

management. In doing so, it advances the conceptualization of regulatory governance as an adaptive system rather than a purely hierarchical control structure.

For policymakers and regulators, the practical relevance of RRPM lies in its capacity to inform strategic decision-making and reform design. By mapping propagation pathways and vulnerability clusters, public authorities can identify areas where diversification, decentralization, or redundancy are necessary to reduce concentration risk. Predictive dashboards and scenario simulations enable stress-testing of proposed legislative or fiscal reforms, minimizing unintended systemic consequences. Adaptive compliance monitoring systems and resilience frameworks derived from propagation analysis support timely intervention when early warning indicators signal emerging instability. RRPM therefore serves as both a diagnostic and prescriptive tool, equipping regulators with evidence-based insights to safeguard service continuity, protect public resources, and maintain trust in public institutions.

Future research in systemic regulatory analytics should deepen empirical validation across diverse governance contexts and sectors. Comparative cross-national studies may reveal how institutional design and political economy factors influence propagation dynamics. Integration of behavioral analytics could further illuminate how organizational responses to regulatory change shape vulnerability trajectories. Advances in artificial intelligence and machine learning may enhance predictive precision and real-time adaptability of propagation models. Additionally, interdisciplinary collaboration between public administration scholars, data scientists, and network theorists will strengthen methodological sophistication. By expanding analytical depth and empirical scope, future inquiry can refine RRPM as a cornerstone framework for resilient and anticipatory regulatory governance in increasingly complex public sector supply chains.

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